TOWN OF Westlock

2019-2021 Operating Budget

Approved on December 10, 2018

TOWN OF Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
00 - General Municipal			
00-00 - General - Municipal			
Revenues			
11100 - Residential Taxes	3,654,082	3,741,780	3,831,583
11110 - Non-Residential Taxes	2,927,214	2,997,467	3,069,406
11120 - Farm - Land/Fldgs/Res	17,605	18,028	18,460
11130 - Multiresidential Levy	339,267	347,409	355,747
11200 - Local Improvements	64,614	61,163	61,163
11400 - Machinery & Equipment	37,298	38,193	39,110
11900 - Linear	121,596	124,514	127,503
12300 - Provincial Grant In Lieu	65,382	66,951	68,558
15400 - Gas Franchise	621,270	633,695	646,369
15410 - Electrical Franchise	507,675	517,829	528,185
15500 - Return on Investments	75,000	75,000	75,000
15600 - Penalties and Costs	80,000	80,000	80,000
18500 - Local Government Grant	10,500	10,500	10,500
Revenues Total	**8,521,503**	**8,712,529**	**8,911,584**
Expenses			
43100 - Long Term Debt	1,025,607	1,010,172	963,450
Expenses Total	**1,025,607**	**1,010,172**	**963,450**
00-00 - General - Municipal Total	**7,495,896**	**7,702,357**	**7,948,134**
00-01 - General - Admin			
Revenues			
11100 - Residential Taxes	879,390	879,391	879,391
11200 - Local Improvements	246,885	246,885	246,885
11300 - Non-Res ASFF	505,602	505,602	505,602
11400 - Machinery & Equipment	159,641	159,642	159,642
11600 - Seniors Requsition Residential	227,189	227,189	227,189
11700 - Seniors Requsition Non Residen	95,019	95,019	95,019
11800 - Designated Ind Property Requisition	250	250	250
Revenues Total	**2,113,976**	**2,113,977**	**2,113,977**
Expenses			
27410 - Public School Foundation	1,384,992	1,384,992	1,384,992
27420 - Catholic School	406,526	406,526	406,526

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
27440 - Westlock Foundation Requsition	322,208	322,208	322,208
27450 - Designated Ind Property Requisition	250	250	250
27600 - Transfer to Reserves	120,000	150,000	260,000
Expenses Total	**2,233,976**	**2,263,976**	**2,373,976**
00-01 - General - Admin Total	**- 120,000**	**- 149,999**	**- 259,999**
00 - General Municipal Total Revenue	**10,635,479**	**10,826,507**	**11,025,561**
00 - General Municipal Total Expense	**3,259,583**	**3,274,148**	**3,337,426**
Total 00 - General Municipal	**7,375,896**	**7,552,359**	**7,688,135**
10 - Council & Administration			
11-01 - Council - Admin			
Expenses			
21420 - Benefits	26,004	26,235	26,467
21430 - Training	16,100	15,300	16,100
21500 - Council Wages	173,263	174,798	176,348
22110 - Travel & Subsistence	32,100	30,500	34,700
22170 - Telephone / Cellphone	720	727	734
22210 - Adv/Subscriptions/Memberships	350	350	350
25100 - Supplies	2,750	2,750	3,300
27500 - Other Local Government Payment	57,500	57,500	57,500
29600 - Public Relations	22,100	23,100	22,100

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
Expenses Total	**330,888**	**331,260**	**337,600**
11-01 - Council - Admin Total	**- 330,888**	**- 331,260**	**- 337,600**
12-01 - Administration - Admin			
Revenues			
15120 - NSF Cheques	4,500	4,500	4,500
15140 - Rounding Account	25	25	25
15300 - Fees for Service	5,000	5,000	5,000
15310 - Leases Land / Bldg	7,762	7,762	7,762
15600 - Penalties and Costs	2,500	2,500	2,500
19400 - Transfer from Reserve	46,400	-	-
19900 - Revenue Own Sources	8,000	8,000	8,000
19950 - Other	11,000	11,000	11,000
Revenues Total	**85,187**	**38,787**	**38,787**
Expenses			
21100 - Salaried Wages	642,453	655,132	666,340
21420 - Benefits	151,692	154,661	157,275
21430 - Training	19,600	19,600	19,600
22110 - Travel & Subsistence	12,000	12,000	12,000
22150 - Freight / Courier	500	500	500
22160 - Postage	23,000	23,575	24,164
22170 - Telephone / Cellphone	9,000	9,090	9,181
22210 - Adv/Subscriptions/Memberships	17,000	17,340	17,687
22300 - General Consulting	62,400	63,600	64,900
22310 - Fees - Instructor / Audit	32,000	32,320	32,643

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22320 - Professional Consulting&Legal	40,000	35,000	15,000
22420 - Computers&Computer Maintenance	131,200	142,300	135,100
22430 - Office Equip Maintenance	19,100	19,291	19,484
22600 - Rent or Rentals	27,017	27,017	27,017
22730 - Property Taxes Paid	15,600	16,068	16,550
22740 - Insurance	76,370	81,306	87,445
22900 - Election / Census	-	-	15,000
25100 - Supplies	22,000	22,000	22,000
25240 - Consumable tools/Computers	32,010	18,500	22,800
27600 - Transfer to Reserves	10,000	10,000	10,000
28140 - Bank Charges	13,000	13,000	13,000
28150 - Interest/Late Payment Charges	200	200	200
29600 - Public Relations	7,000	7,000	7,000
29900 - Other	1,500	1,500	1,500
Expenses Total	**1,364,642**	**1,381,000**	**1,396,387**
12-01 - Administration - Admin Total	**- 1,279,455**	**- 1,342,213**	**- 1,357,600**
12-02 - Administration - Buildings & Grounds			
Expenses			
22440 - Security	528	528	528
22520 - Contracted Repairs Buildings	21,400	5,000	5,000
25100 - Supplies	1,000	1,000	1,000
25130 - Janitorial Supplies	2,000	2,000	2,000
25420 - Gas	3,393	3,451	3,525

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
25430 - Power	7,301	7,519	7,686
25440 - Utilities	1,980	2,020	2,060
Expenses Total	**37,602**	**21,518**	**21,799**
12-02 - Administration - Buildings & Grounds Total	**37,602**	**21,518**	**21,799**
12-03 - Administration - Organizational Safety Program			
Revenues			
19400 - Transfer from Reserve	7,500	7,500	7,500
Revenues Total	**7,500**	**7,500**	**7,500**
Expenses			
21430 - Training	2,650	2,650	2,650
21431 - Training	10,700	16,400	10,700
22110 - Travel & Subsistence	2,400	2,400	2,400
22420 - Computers&Computer Maintenance	1,450	1,450	1,450
22510 - Contracted Services	35,000	35,000	35,000
25100 - Supplies	10,000	10,000	10,000
Expenses Total	**62,200**	**67,900**	**62,200**
20-21 - RCMP Total	**- 59,800**	**- 65,500**	**- 59,800**
12-04 - Administration - Asset Management			
Expenses			
21430 - Training	1,675	1,675	1,675
22110 - Travel & Subsistence	6,020	6,020	6,020
22210 - Adv/Subscriptions/Memberships	375	375	375
Expenses Total	**8,070**	**8,070**	**8,070**
12-04 - Administration - Asset Management Total	**- 8,070**	**- 8,070**	**- 8,070**
10 - Council & Administration Total Revenue	**92,687**	**46,287**	**46,287**
10 - Council & Administration Total Expense	**1,803,402**	**1,809,748**	**1,826,055**
Total 10 - Council & Administration	**- 1,710,715**	**- 1,763,461**	**- 1,779,768**
20 - Protective Services			

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
21-01 - RCMP			
Revenues			
15300 - Fees for Service	11,000	11,000	11,000
15330 - Fines Commissionairre	35,000	35,000	35,000
18400 - Provincial Grant	240,808	240,808	240,808
Revenues Total	**286,808**	**286,808**	**286,808**
Expenses			
22300 - General Consulting	662,140	678,694	695,661
Expenses Total	**662,140**	**678,694**	**695,661**
20-21 - RCMP Total	**- 375,332**	**- 391,886**	**- 408,853**
23-01 - Fire - Admin			
Revenues			
14100 - Sale of General Services	20,000	20,000	20,000
14740 - Special Events	2,000	2,000	2,000
15250 - General Permits	500	500	500
15300 - Fees for Service	5,000	5,000	5,000
Revenues Total	**27,500**	**27,500**	**27,500**
Expenses			
21100 - Salaried Wages	102,794	103,827	104,870
21420 - Benefits	40,386	40,619	40,854
21430 - Training	28,000	28,000	28,000
22110 - Travel & Subsistence	6,600	6,600	6,600
22150 - Freight / Courier	2,000	2,000	2,000
22170 - Telephone / Cellphone	5,300	5,353	5,407

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22210 - Adv/Subscriptions/Memberships	6,000	6,000	6,000
22300 - General Consulting	3,000	3,000	3,000
22420 - Computers&Computer Maintenance	4,840	4,840	4,840
22430 - Office Equip Maintenance	150	152	153
22510 - Contracted Services	63,874	60,260	64,160
22600 - Rent or Rentals	2,417	2,417	2,417
22740 - Insurance	10,866	11,409	11,980
25100 - Supplies	7,000	7,000	7,000
25120 - Clothing Supplies	23,000	12,000	23,000
25210 - Gas / Oil / Antifreeze	10,280	10,383	10,487
25230 - Equipment maintenance / parts	8,000	8,000	8,000
25240 - Consumable tools/Computers	24,700	16,500	17,000
25310 - Chemicals and Salts	800	800	800
27500 - Other Local Government Payment	57,145	57,716	58,294

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
27600 - Transfer to Reserves	80,000	80,000	80,000
28310 - Debenture Interest	-	34,182	32,353
29600 - Public Relations	12,000	12,000	12,000
Expenses Total	**499,151**	**513,058**	**529,214**
23-01 - Fire - Admin Total	**- 471,651**	**- 485,558**	**- 501,714**
23-02 - Fire - Buildings & Grounds			
Expenses			
22440 - Security	9,300	528	528
22520 - Contracted Repairs Buildings	25,900	5,000	18,000
25100 - Supplies	1,000	1,000	1,000
25130 - Janitorial Supplies	600	600	600
25420 - Gas	4,749	4,831	4,934
25430 - Power	6,307	6,496	6,640
25440 - Utilities	5,000	5,100	5,202
Expenses Total	**52,856**	**23,554**	**36,904**
23-02 - Fire - Buildings & Grounds Total	**- 52,856**	**- 23,554**	**- 36,904**
24-01 - Emergency Management - Admin			
Revenues			
18400 - Provincial Grant	2,000	2,000	2,000
Revenues Total	**2,000**	**2,000**	**2,000**
Expenses			
21430 - Training	10,000	10,000	10,000
22110 - Travel & Subsistence	800	800	800
22170 - Telephone / Cellphone	1,260	1,260	1,260
22510 - Contracted Services	200	200	200
25100 - Supplies	3,000	3,000	3,000
Expenses Total	**15,260**	**15,260**	**15,260**
24-01 - Emergency Management - Admin Total	**- 13,260**	**- 13,260**	**- 13,260**

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
26-01 - Protective Services - Admin			
Revenues			
15220 - Licenses Business / Taxi	-	-	-
15250 - General Permits	3,000	3,000	3,000
15320 - Traffic Fines CPO	70,000	75,000	80,000
15330 - Fines Commissionairre	2,000	2,000	2,000
15340 - Animal Licenses	1,900	1,900	1,900
15600 - Penalties and Costs	2,000	2,000	2,000
Revenues Total	**78,900**	**83,900**	**88,900**
Expenses			
21100 - Salaried Wages	98,201	99,429	100,428
21420 - Benefits	20,602	20,859	21,069
21430 - Training	3,150	3,150	3,500
22110 - Travel & Subsistence	3,450	3,500	3,550
22150 - Freight / Courier	160	165	170
22170 - Telephone / Cellphone	700	707	714
22210 - Adv/Subscriptions/Memberships	4,637	4,637	4,637
22320 - Professional Consulting&Legal	20,000	22,000	22,000
22430 - Office Equip Maintenance	300	303	306
22440 - Security	6,219	480	480

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22510 - Contracted Services	4,000	4,000	4,500
22710 - Licenses,Permits,Registrations	1,500	1,500	1,500
22740 - Insurance	1,343	1,411	1,481
25100 - Supplies	8,455	2,000	2,000
25120 - Clothing Supplies	1,000	1,000	1,000
25210 - Gas / Oil / Antifreeze	3,500	3,535	3,570
25230 - Equipment maintenance / parts	3,044	1,000	1,000
25240 - Consumable tools/Computers	1,000	1,000	5,000
27600 - Transfer to Reserves	3,700	3,700	3,700
Expenses Total	**184,962**	**174,376**	**180,606**
26-01 - Protective Services - Admin Total	**- 106,062**	**- 90,476**	**- 91,706**
20 - Protective Services Total Revenue	**395,208**	**400,208**	**405,208**
20 - Protective Services Total Expense	**1,414,370**	**1,404,942**	**1,457,644**
Total 20 - Protective Services	**- 1,019,162**	**- 1,004,734**	**- 1,052,436**
30 - Operations/Transportation			
31-01 - Common Services - Admin			
Expenses			
21100 - Salaried Wages	124,639	128,759	133,035
21420 - Benefits	24,152	24,909	25,694
21430 - Training	14,500	14,700	14,900
22110 - Travel & Subsistence	2,000	2,000	2,000
22150 - Freight / Courier	500	500	500
22170 - Telephone / Cellphone	9,460	9,555	9,650
22210 - Adv/Subscriptions/Memberships	900	1,000	1,100
22430 - Office Equip Maintenance	420	424	428

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22600 - Rent or Rentals	2,810	2,810	2,810
22740 - Insurance	20,842	21,884	22,978
25100 - Supplies	2,000	2,100	2,200
25120 - Clothing Supplies	5,000	5,000	5,000
25240 - Consumable tools/Computers	2,500	2,500	1,000
Expenses Total	**209,723**	**216,140**	**221,295**
31-01 - Common Services - Admin Total	**- 209,723**	**- 216,140**	**- 221,295**
31-02 - Common Services - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	2,292	2,315	2,339
21420 - Benefits	537	542	548
22440 - Security	3,500	3,500	3,500
22510 - Contracted Services	12,000	9,000	7,000
25100 - Supplies	3,000	3,000	3,000
25130 - Janitorial Supplies	2,000	2,000	2,000
25320 - Ground materials, soil, plants	2,500	2,500	2,500
25420 - Gas	8,294	8,436	8,616
25430 - Power	6,632	6,830	6,982
25440 - Utilities	6,190	6,314	6,440
Expenses Total	**46,945**	**44,438**	**42,924**
31-02 - Common Services - Buildings & Grounds Total	**- 46,945**	**- 44,438**	**- 42,924**
32-01 - Roads - Admin			
Expenses			
21100 - Salaried Wages	329,437	332,748	336,246
21420 - Benefits	74,590	75,339	76,131
22110 - Travel & Subsistence	500	500	500
22150 - Freight / Courier	1,600	1,700	1,500
22250 - Alberta First Call	2,000	2,000	2,000
22330 - Engineering	5,000	5,000	5,000

Town of Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22510 - Contracted Services	210,000	210,000	210,000
22530 - Contracted Railway	7,150	7,150	7,150
22560 - Contracted Heavy Equipment	60,000	60,000	60,000
22600 - Rent or Rentals	9,000	9,000	9,000
25100 - Supplies	15,000	15,000	15,000
25120 - Clothing Supplies	17,200	17,200	17,200
25240 - Consumable tools/Computers	700	700	700
25310 - Chemicals and Salts	52,000	52,000	52,000
25340 - Sand / gravel	50,000	60,000	70,000
25350 - Infrastructure Construction Supplies	75,000	75,000	75,000
25430 - Power	215,129	222,450	238,056
27600 - Transfer to Reserves	75,000	103,000	185,000
28310 - Debenture Interest	25,240	18,752	15,444
Expenses Total	**1,224,546**	**1,267,538**	**1,375,927**
32-01 - Roads - Admin Total	- **1,224,546**	- **1,267,538**	- **1,375,927**
32-33 - Roads - Traffic Control			
Expenses			
22510 - Contracted Services	2,000	2,000	2,000
Expenses Total	**2,000**	**2,000**	**2,000**
32-33 - Roads - Traffic Control Total	- **2,000**	- **2,000**	- **2,000**
33-01 - Fleet - Admin			
Expenses			
21100 - Salaried Wages	82,190	83,016	83,850
21420 - Benefits	18,609	18,796	18,985
22150 - Freight / Courier	1,200	1,200	1,200
22510 - Contracted Services	15,000	15,000	15,000
22710 - Licenses,Permits,Registrations	300	300	300
25210 - Gas / Oil / Antifreeze	90,000	90,900	91,809
25230 - Equipment maintenance / parts	65,000	65,000	65,000

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
25240 - Consumable tools/Computers	2,500	2,500	2,500
27600 - Transfer to Reserves	65,000	75,000	80,000
Expenses Total	**339,799**	**351,712**	**358,644**
33-01 - Fleet - Admin Total	**- 339,799**	**- 351,712**	**- 358,644**
34-01 - Sidewalks - Admin			
Expenses			
22510 - Contracted Services	75,000	85,000	95,000
25350 - Infrastructure Construction Supplies	10,000	10,000	10,000
Expenses Total	**85,000**	**95,000**	**105,000**
34-01 - Sidewalks - Admin Total	**- 85,000**	**- 95,000**	**- 105,000**
35-01 - Storm Sewer Drainage - Admin			
Revenues			
14420 - Basic Charges	51,400	51,400	51,400
Revenues Total	**51,400**	**51,400**	**51,400**
Expenses			
21100 - Salaried Wages	25,030	25,282	25,548
21420 - Benefits	5,667	5,724	5,784
22110 - Travel & Subsistence	200	200	200
22510 - Contracted Services	40,000	45,000	50,000
25100 - Supplies	4,500	4,500	4,500
27600 - Transfer to Reserves	20,000	20,000	20,000
Expenses Total	**95,398**	**100,706**	**106,032**
35-01 - Storm Sewer Drainage - Admin Total	**- 43,998**	**- 49,306**	**- 54,632**
36-01 - Public Transportation - Admin			
Revenues			
15300 - Fees for Service	25,000	25,000	25,000
Revenues Total	**25,000**	**25,000**	**25,000**
Expenses			
21100 - Salaried Wages	61,472	62,620	63,799
21420 - Benefits	13,141	13,352	13,567
21430 - Training	400	-	400
22110 - Travel & Subsistence	1,000	-	1,000
22150 - Freight / Courier	100	100	100
22170 - Telephone / Cellphone	430	434	439
22510 - Contracted Services	1,200	1,200	1,200

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22740 - Insurance	1,409	1,479	1,553
25100 - Supplies	2,000	1,400	1,400
25210 - Gas / Oil / Antifreeze	8,200	8,282	8,365
Expenses Total	**89,352**	**88,867**	**91,823**
36-01 - Public Transportation - Admin Total	**- 64,352**	**- 63,867**	**- 66,823**
30 - Operations/Transportation Total Revenue	**76,400**	**76,400**	**76,400**
30 - Operations/Transportation Total Expense	**2,092,762**	**2,166,401**	**2,303,646**
Total 30 - Operations/Transportation	**- 2,016,362**	**- 2,090,001**	**- 2,227,246**
33 - Airport			
38-01 - Airport - Admin			
Expenses			
27500 - Other Local Government Payment	51,000	51,000	51,000
Expenses Total	**51,000**	**51,000**	**51,000**
38-01 - Airport - Admin Total	**- 51,000**	**- 51,000**	**- 51,000**
33 - Airport Total Revenue	**-**	**-**	**-**
33 - Airport Total Expense	**51,000**	**51,000**	**51,000**
Total 33 - Airport	**- 51,000**	**- 51,000**	**- 51,000**
40 - Utilities			
41-01 - Water - Admin			
Revenues			
14400 - Sale of Water	1,472,300	1,472,300	1,472,300
14410 - Bulk Water	130,500	130,500	130,500
14420 - Basic Charges	535,000	535,000	535,000
14460 - Utility Fund Charges	175,000	175,000	175,000
15150 - Connection Fees	1,000	1,000	1,000
15300 - Fees for Service	290,978	299,707	299,707
15600 - Penalties and Costs	17,000	17,000	17,000
19400 - Transfer from Reserve	19,819	24,810	29,565
Revenues Total	**2,641,597**	**2,655,317**	**2,660,072**
Expenses			

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
21100 - Salaried Wages	318,691	322,212	325,823
21420 - Benefits	77,023	77,849	78,695
21430 - Training	3,000	3,000	3,000
21500 - Council Wages	28,594	28,847	29,103
22110 - Travel & Subsistence	12,000	12,000	12,000
22150 - Freight / Courier	1,500	1,500	1,500
22160 - Postage	25,000	22,000	20,000
22170 - Telephone / Cellphone	2,500	2,525	2,550
22210 - Adv/Subscriptions/Memberships	250	250	250
22320 - Professional Consulting&Legal	3,000	3,000	3,000
22420 - Computers&Computer Maintenance	3,500	3,500	3,500
22740 - Insurance	9,700	10,185	10,694
23550 - Purchase Regional Water	1,551,000	1,551,000	1,551,000
25100 - Supplies	3,200	3,200	3,200
25120 - Clothing Supplies	900	900	900
25210 - Gas / Oil / Antifreeze	17,000	17,170	17,342
25240 - Consumable tools/Computers	500	500	500
28140 - Bank Charges	500	500	500
28310 - Debenture Interest	49,628	45,634	41,567
29200 - Bad Debt/Uncollectable	3,000	3,000	3,000
Expenses Total	**2,110,486**	**2,108,773**	**2,108,124**
41-01 - Water - Admin Total	**531,111**	**546,545**	**551,948**
41-40 - Water - Water Bulk Station			
Expenses			
22170 - Telephone / Cellphone	100	101	102
22440 - Security	530	530	530
22510 - Contracted Services	3,000	3,000	3,000
25100 - Supplies	400	400	400
25230 - Equipment maintenance / parts	5,000	5,000	5,000
25240 - Consumable tools/Computers	1,000	1,000	1,000
25430 - Power	1,831	1,886	1,928
Expenses Total	**11,861**	**11,917**	**11,960**

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
41-40 - Water - Water Bulk Station Total	**- 11,861**	**- 11,917**	**- 11,960**
41-43 - Water - Reservoir			
Expenses			
22170 - Telephone / Cellphone	800	808	816
22520 - Contracted Repairs Buildings	4,000	4,000	4,000
25100 - Supplies	5,000	5,000	5,000
25310 - Chemicals and Salts	1,000	1,000	1,000
25380 - Hardware/plumbing/electrical	2,500	2,500	2,500
25420 - Gas	4,863	4,947	5,053
25430 - Power	19,369	19,947	20,390
Expenses Total	**37,532**	**38,202**	**38,759**
41-43 - Water - Reservoir Total	**- 37,532**	**- 38,202**	**- 38,759**
41-46 - Water - Distribution			
Expenses			
21100 - Salaried Wages	11,481	11,596	11,713
21420 - Benefits	2,599	2,626	2,652
22510 - Contracted Services	87,000	87,000	87,000
25390 - Bldg&Const materials/supplies	58,600	58,600	58,600
Expenses Total	**159,680**	**159,822**	**159,965**
41-46 - Water - Distribution Total	**- 159,680**	**- 159,822**	**- 159,965**
41-48 - Water - Water Meters			
Expenses			
22510 - Contracted Services	5,000	5,000	5,000
25100 - Supplies	40,000	50,000	50,000
Expenses Total	**45,000**	**55,000**	**55,000**
41-48 - Water - Water Meters Total	**- 45,000**	**- 55,000**	**- 55,000**
42-01 - Sewer - Admin			
Revenues			
14400 - Sale of Water	441,690	441,690	441,690
14420 - Basic Charges	134,500	134,500	134,500

TOWN OF Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
Revenues Total	**576,190**	**576,190**	**576,190**
Expenses			
21100 - Salaried Wages	103,261	104,299	105,365
21420 - Benefits	23,666	23,904	24,148
22720 - Damage Claims	2,000	2,000	2,000
22740 - Insurance	659	692	726
27600 - Transfer to Reserves	111,098	108,978	106,875
28310 - Debenture Interest	7,181	4,598	1,982
Expenses Total	**247,865**	**244,470**	**241,096**
42-01 - Sewer - Admin Total	**328,325**	**331,720**	**335,094**
42-20 - Sewer - Sewer Lift Station			
Expenses			
22510 - Contracted Services	3,500	3,500	3,500
22520 - Contracted Repairs Buildings	1,500	1,500	1,500
25230 - Equipment maintenance / parts	9,500	9,500	9,500
25310 - Chemicals and Salts	6,000	6,000	6,000
25430 - Power	10,173	10,477	10,710
Expenses Total	**30,673**	**30,977**	**31,210**
42-20 - Sewer - Sewer Lift Station Total	**- 30,673**	**- 30,977**	**- 31,210**
42-22 - Sewer - Sewage Collection			
Expenses			
22150 - Freight / Courier	500	500	500
25100 - Supplies	1,000	1,000	1,000
Expenses Total	**1,500**	**1,500**	**1,500**
42-22 - Sewer - Sewage Collection Total	**- 1,500**	**- 1,500**	**- 1,500**
42-24 - Sewer - Treatment Disposal			
Expenses			
22150 - Freight / Courier	100	100	100
22330 - Engineering	300	300	300
22510 - Contracted Services	75,000	75,000	75,000
22600 - Rent or Rentals	1,500	1,500	1,500
22640 - Land Lease	150	150	150
25100 - Supplies	700	700	700
Expenses Total	**77,750**	**77,750**	**77,750**
42-24 - Sewer - Treatment Disposal Total	**- 77,750**	**- 77,750**	**- 77,750**
43-01 - Garbage - Admin			
Revenues			

TOWN OF Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
14100 - Sale of General Services	570,100	570,100	570,100
14460 - Utility Fund Charges	58,600	58,600	58,600
19950 - Other	68,700	68,700	68,700
Revenues Total	**697,400**	**697,400**	**697,400**
Expenses			
22510 - Contracted Services	401,600	409,632	417,825
23540 - Regional Waste Tippage	134,342	135,685	137,042
25100 - Supplies	1,000	1,000	1,000
27500 - Other Local Government Payment	68,700	68,700	68,700
27600 - Transfer to Reserves	-	2,361	-
29660 - Gross Recovery from Other Oper	8,000	8,000	8,000
Expenses Total	**613,642**	**625,379**	**632,567**
43-01 - Garbage - Admin Total	**83,758**	**72,021**	**64,833**
44-01 - Environmental Programs - Admin			
Expenses			
22170 - Telephone / Cellphone	800	808	816
22510 - Contracted Services	10,000	10,000	10,000
27600 - Transfer to Reserves	57,070	59,250	50,969
Expenses Total	**67,870**	**70,058**	**61,785**
44-01 - Environmental Programs - Admin Total	**- 67,870**	**- 70,058**	**- 61,785**
44-02 - Environmental Programs - Buildings & Grounds			
Expenses			
22520 - Contracted Repairs Buildings	15,000	1,000	2,000
22740 - Insurance	440	462	485
25100 - Supplies	250	250	250
25420 - Gas	3,646	3,709	3,788
25430 - Power	1,049	1,078	1,100
25440 - Utilities	670	683	697
Expenses Total	**21,055**	**7,182**	**8,319**
44-02 - Environmental Programs - Buildings & Grounds Total	**- 21,055**	**- 7,182**	**- 8,319**
40 - Utilities Total Revenue	**3,915,187**	**3,928,907**	**3,933,662**
40 - Utilities Total Expense	**3,424,915**	**3,431,030**	**3,428,034**

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
Total 40 - Utilities	**490,273**	**497,878**	**505,627**
50 - Community Wellness			
52-01 - FCSS - Admin			
Revenues			
18400 - Provincial Grant	385,007	385,007	385,007
18500 - Local Government Grant	58,704	58,704	58,704
Revenues Total	**443,711**	**443,711**	**443,711**
Expenses			
21100 - Salaried Wages	16,617	17,200	17,677
21420 - Benefits	3,974	4,114	4,227
21430 - Training	4,105	4,105	4,500
22110 - Travel & Subsistence	3,650	3,650	3,650
22160 - Postage	750	750	750
22170 - Telephone / Cellphone	7,200	7,272	7,345
22210 - Adv/Subscriptions/Memberships	7,500	7,500	7,500
22310 - Fees - Instructor / Audit	1,060	1,060	1,200
22420 - Computers&Computer Maintenance	4,395	4,395	4,395
22430 - Office Equip Maintenance	2,600	2,626	2,652
22600 - Rent or Rentals	5,145	5,145	5,145
22740 - Insurance	161	169	178
25100 - Supplies	4,500	4,500	4,500
25130 - Janitorial Supplies	300	300	300
25140 - Program Supplies	500	500	500
25240 - Consumable tools/Computers	4,400	4,400	-
27500 - Other Local Government Payment	8,500	8,500	8,500
Expenses Total	**75,358**	**76,186**	**73,019**
52-01 - FCSS - Admin Total	**368,353**	**367,525**	**370,692**
52-02 - FCSS - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	1,719	1,737	1,754
21420 - Benefits	403	407	411
22600 - Rent or Rentals	30,663	30,663	30,663
25100 - Supplies	150	150	150
25420 - Gas	2,764	2,921	2,983
25430 - Power	4,190	4,275	4,359
Expenses Total	**39,889**	**40,152**	**40,320**

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
52-02 - FCSS - Buildings & Grounds Total	**- 39,889**	**- 40,152**	**- 40,320**
52-50 - FCSS - Home Support			
Revenues			
15300 - Fees for Service	35,280	35,280	37,050
Revenues Total	**35,280**	**35,280**	**37,050**
Expenses			
21100 - Salaried Wages	43,284	44,076	44,519
21420 - Benefits	6,374	6,491	6,556
21430 - Training	300	300	300
22110 - Travel & Subsistence	3,200	3,200	3,200
22440 - Security	2,180	2,180	2,180
25100 - Supplies	400	400	400
Expenses Total	**55,738**	**56,647**	**57,155**
52-50 - FCSS - Home Support Total	**- 20,458**	**- 21,367**	**- 20,105**
52-51 - FCSS - Outreach			
Revenues			
15300 - Fees for Service	10,000	12,500	15,000
18400 - Provincial Grant	2,082	10,000	10,000
Revenues Total	**12,082**	**22,500**	**25,000**
Expenses			
21100 - Salaried Wages	207,441	213,917	220,261
21420 - Benefits	47,886	49,366	50,811
22110 - Travel & Subsistence	3,250	4,000	4,000
22210 - Adv/Subscriptions/Memberships	1,000	1,500	1,500
22510 - Contracted Services	15,728	11,095	5,124
22600 - Rent or Rentals	2,500	2,500	2,500
25100 - Supplies	500	500	500
25140 - Program Supplies	15,000	15,000	15,000
Expenses Total	**293,305**	**297,878**	**299,697**
52-51 - FCSS - Outreach Total	**- 281,223**	**- 275,378**	**- 274,697**
52-53 - FCSS - FSL			
Revenues			
15300 - Fees for Service	84,227	84,227	84,227
Revenues Total	**84,227**	**84,227**	**84,227**
Expenses			
21100 - Salaried Wages	119,378	123,967	128,047
21420 - Benefits	24,813	25,771	26,636
21430 - Training	600	600	600
22110 - Travel & Subsistence	3,200	1,500	1,500
22710 - Licenses,Permits,Registrations	350	350	350

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
25100 - Supplies	300	300	300
Expenses Total	**148,640**	**152,488**	**157,433**
52-53 - FCSS - FSL Total	**- 64,413**	**- 68,261**	**- 73,206**
52-54 - FCSS - EC Mapping			
Revenues			
18400 - Provincial Grant	22,500	22,500	22,500
Revenues Total	**22,500**	**22,500**	**22,500**
Expenses			
21100 - Salaried Wages	14,065	14,633	15,226
21420 - Benefits	2,659	2,767	2,879
21430 - Training	300	300	300
22110 - Travel & Subsistence	1,000	1,000	1,000
25100 - Supplies	4,393	3,715	3,007
Expenses Total	**22,417**	**22,415**	**22,412**
52-54 - FCSS - EC Mapping Total	**83**	**85**	**88**
52-55 - FCSS - Santas Anonymous			
Revenues			
19950 - Other	15,000	15,000	15,000
Revenues Total	**15,000**	**15,000**	**15,000**
Expenses			
25100 - Supplies	15,000	15,000	15,000
Expenses Total	**15,000**	**15,000**	**15,000**
52-55 - FCSS - Santas Anonymous Total	**-**	**-**	**-**
52-56 - FCSS - Caring for Kids			
Revenues			
19950 - Other	1,000	5,000	5,000
Revenues Total	**1,000**	**5,000**	**5,000**
Expenses			
22510 - Contracted Services	500	2,500	2,500
25140 - Program Supplies	500	2,500	2,500
Expenses Total	**1,000**	**5,000**	**5,000**
52-56 - FCSS - Caring for Kids Total	**-**	**-**	**-**
52-57 - FCSS - FASD			
Revenues			
18400 - Provincial Grant	13,021	4,410	4,410
Revenues Total	**13,021**	**4,410**	**4,410**
Expenses			
22510 - Contracted Services	13,021	4,410	4,410
Expenses Total	**13,021**	**4,410**	**4,410**

Town of Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
52-57 - FCSS - FASD Total	**-**	**-**	**-**
53-01 - Westlock Place - Admin			
Revenues			
12600 - Rentals	203,184	203,184	203,184
19900 - Revenue Own Sources	28,000	28,000	28,000
Revenues Total	**231,184**	**231,184**	**231,184**
Expenses			
21100 - Salaried Wages	20,167	20,370	20,575
21420 - Benefits	4,757	4,805	4,853
22170 - Telephone / Cellphone	900	909	918
22740 - Insurance	7,092	7,447	7,819
Expenses Total	**32,916**	**33,530**	**34,165**
53-01 - Westlock Place - Admin Total	**198,268**	**197,654**	**197,019**
53-02 - Westlock Place - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	16,275	16,439	16,604
21420 - Benefits	3,685	3,722	3,759
22510 - Contracted Services	20,000	17,000	17,000
22520 - Contracted Repairs Buildings	10,000	10,000	10,000
25100 - Supplies	6,000	6,000	6,000
25420 - Gas	13,223	13,451	13,737
25430 - Power	23,598	24,302	24,842
25440 - Utilities	23,550	24,021	24,501

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
28310 - Debenture Interest	30,997	28,796	26,501
Expenses Total	**147,328**	**143,731**	**142,945**
53-02 - Westlock Place - Buildings & Grounds Total	**- 147,328**	**- 143,731**	**- 142,945**
56-01 - Cemetery - Admin			
Revenues			
14100 - Sale of General Services	20,000	22,000	22,000
15300 - Fees for Service	3,500	4,000	4,000
Revenues Total	**23,500**	**26,000**	**26,000**
Expenses			
21100 - Salaried Wages	20,987	21,198	21,423
21420 - Benefits	4,752	4,800	4,850
22510 - Contracted Services	3,000	10,000	3,000
25100 - Supplies	1,500	1,500	1,500
27600 - Transfer to Reserves	3,100	3,100	3,100
Expenses Total	**33,339**	**40,597**	**33,873**
56-01 - Cemetery - Admin Total	**- 9,839**	**- 14,597**	**- 7,873**
50 - Community Wellness Total Revenue	**881,504**	**889,812**	**894,082**
50 - Community Wellness Total Expense	**877,951**	**888,034**	**885,428**
Total 50 - Community Wellness	**3,554**	**1,778**	**8,654**
60 - Planning & Development			
60-01 - Planning & Development - Admin			
Revenues			
14100 - Sale of General Services	500	500	500
14120 - Complaint Fees	900	900	900
15260 - Building Permits	50,000	55,000	75,000
15270 - Development Permits	7,500	7,500	9,000
15280 - Rezoning Permits	900	900	900
19400 - Transfer from Reserve	35,000	35,000	35,000
Revenues Total	**94,800**	**99,800**	**121,300**
Expenses			
21100 - Salaried Wages	283,359	288,327	293,424
21420 - Benefits	67,355	68,532	69,739
21430 - Training	4,825	5,000	5,000
22110 - Travel & Subsistence	4,500	4,500	4,500
22160 - Postage	100	100	100

Town of Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22170 - Telephone / Cellphone	100	101	102
22210 - Adv/Subscriptions/Memberships	3,500	3,500	3,500
22300 - General Consulting	2,500	2,500	2,500
22320 - Professional Consulting&Legal	3,000	3,000	3,000
22330 - Engineering	20,000	10,000	10,000
22420 - Computers&Computer Maintenance	30,100	48,750	28,750
22510 - Contracted Services	32,500	35,750	48,750
25100 - Supplies	3,750	2,500	2,500
25140 - Program Supplies	35,000	35,000	35,000
25240 - Consumable tools/Computers	-	-	-
Expenses Total	**490,589**	**507,560**	**506,865**
60-01 - Planning & Development - Admin Total	**- 395,789**	**- 407,760**	**- 385,565**
60-61 - Planning & Development - Subdivision			
Revenues			
15270 - Development Permits	4,000	6,000	4,000
Revenues Total	**4,000**	**6,000**	**4,000**
60-61 - Planning & Development - Subdivision Total	**4,000**	**6,000**	**4,000**
62-01 - Economic Development - Admin			
Revenues			
14850 - Sale of Goods	300	300	300
15220 - Licenses Business / Taxi	34,000	35,000	35,000
15221 - Non Res Business License	14,000	14,000	14,000
15222 - Hawker Business License	1,900	2,000	2,000
Revenues Total	**50,200**	**51,300**	**51,300**
Expenses			

TOWN OF Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
21100 - Salaried Wages	60,502	61,110	61,724
21420 - Benefits	14,271	14,414	14,559
21430 - Training	500	500	500
22110 - Travel & Subsistence	1,000	1,000	1,000
22210 - Adv/Subscriptions/Memberships	35,000	35,000	35,000
22510 - Contracted Services	5,000	5,000	5,000
22740 - Insurance	182	191	200
25100 - Supplies	10,000	11,000	12,000
25240 - Consumable tools/Computers	1,120	1,120	1,120
29600 - Public Relations	6,200	5,000	5,000
Expenses Total	**133,774**	**134,334**	**136,103**
62-01 - Economic Development - Admin Total	- **83,574**	- **83,034**	- **84,803**
65-01 - Tourism - Admin			
Expenses			
21100 - Salaried Wages	17,022	17,706	18,422
21420 - Benefits	2,519	2,621	2,726
21430 - Training	500	1,500	500
22110 - Travel & Subsistence	900	1,200	900
22150 - Freight / Courier	200	200	200
22170 - Telephone / Cellphone	2,245	2,267	2,290
22510 - Contracted Services	35,500	35,500	35,500
25100 - Supplies	500	500	500
Expenses Total	**59,386**	**61,494**	**61,039**
65-01 - Tourism - Admin Total	- **59,386**	- **61,494**	- **61,039**
66-01 - Land - Admin			
Expenses			
22210 - Adv/Subscriptions/Memberships	300	300	300
Expenses Total	**300**	**300**	**300**
66-01 - Land - Admin Total	- **300**	- **300**	- **300**
69-01 - Building Maintenance - Admin			

TOWN OF Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
Expenses			
21100 - Salaried Wages	146,475	147,947	149,434
21420 - Benefits	33,164	33,497	33,834
21430 - Training	1,000	1,000	1,000
22110 - Travel & Subsistence	500	500	500
22170 - Telephone / Cellphone	810	818	826
25100 - Supplies	300	300	300
25120 - Clothing Supplies	1,500	1,000	1,500
25240 - Consumable tools/Computers	5,500	2,200	2,300
Expenses Total	**189,249**	**187,263**	**189,694**
69-01 - Building Maintenance - Admin Total	**- 189,249**	**- 187,263**	**- 189,694**
60 - Planning & Development Total Revenue	**149,000**	**157,100**	**176,600**
60 - Planning & Development Total Expense	**873,298**	**890,951**	**894,000**
Total 60 - Planning & Development	**- 724,298**	**- 733,851**	**- 717,400**
70 - Recreation and Culture			
70-01 - Recreation Admin - Admin			
Expenses			
21100 - Salaried Wages	94,225	96,348	97,316
21420 - Benefits	22,614	23,124	23,356
21430 - Training	3,125	3,150	3,150
22110 - Travel & Subsistence	5,225	5,350	5,350
22170 - Telephone / Cellphone	420	424	428
27600 - Transfer to Reserves	50,300	50,300	50,300
Expenses Total	**175,909**	**178,696**	**179,900**
70-01 - Recreation Admin - Admin Total	**- 175,909**	**- 178,696**	**- 179,900**
72-01 - Spirit Centre - Admin			
Revenues			
14100 - Sale of General Services	48,000	48,000	48,000
14770 - Vending Sales	3,000	3,000	3,000

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
14820 - Season Passes/Tickets	189,000	194,600	194,600
14890 - Sign & Board Advertising	3,600	3,600	3,600
14895 - Marketing Sales	2,000	2,000	2,000
15600 - Penalties and Costs	-	-	-
15630 - Table & Chair Rentals	400	400	400
19940 - Donations	12,000	12,000	12,000
19950 - Other	-	-	-
19955 - Overages/Shortages	50	50	50
Revenues Total	**258,050**	**263,650**	**263,650**
Expenses			
21100 - Salaried Wages	686,559	697,474	709,417
21420 - Benefits	153,074	155,385	157,925
21430 - Training	11,775	12,575	10,875
22110 - Travel & Subsistence	11,200	10,250	9,700
22150 - Freight / Courier	2,000	2,000	2,000
22170 - Telephone / Cellphone	10,800	10,908	11,017
22210 - Adv/Subscriptions/Memberships	9,425	9,650	9,475
22430 - Office Equip Maintenance	3,500	3,535	3,570
22510 - Contracted Services	23,600	24,300	24,300
22600 - Rent or Rentals	6,240	6,240	6,240
22740 - Insurance	67,581	70,960	74,508
25100 - Supplies	7,125	6,625	6,625

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
25120 - Clothing Supplies	6,600	6,900	6,300
25140 - Program Supplies	2,250	2,250	2,250
28140 - Bank Charges	5,500	5,500	5,500
Expenses Total	**1,007,229**	**1,024,552**	**1,039,702**
72-01 - Spirit Centre - Admin Total	**- 749,179**	**- 760,902**	**- 776,052**
72-02 - Spirit Centre - Buildings & Grounds			
Expenses			
22440 - Security	7,400	7,600	7,600
22520 - Contracted Repairs Buildings	57,200	76,650	52,650
25100 - Supplies	26,700	26,400	20,500
25130 - Janitorial Supplies	22,500	22,500	22,500
25240 - Consumable tools/Computers	800	800	800
25420 - Gas	51,525	51,369	52,591
25430 - Power	156,192	154,731	158,301
25440 - Utilities	20,800	21,216	21,640
28310 - Debenture Interest	174,190	162,524	150,429
Expenses Total	**517,307**	**523,789**	**487,011**
72-02 - Spirit Centre - Buildings & Grounds Total	**- 517,307**	**- 523,789**	**- 487,011**
72-71 - Spirit Centre - Arena			
Revenues			
14100 - Sale of General Services	3,672	3,780	3,780
14700 - Youth Rentals	119,952	122,350	122,350
14710 - Adult Rentals	30,500	31,415	31,415

TOWN OF Westlock

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
14720 - Facility Rental	9,975	10,275	10,275
14890 - Sign & Board Advertising	19,500	19,500	19,500
Revenues Total	**183,599**	**187,320**	**187,320**
Expenses			
22510 - Contracted Services	27,550	21,575	21,575
25230 - Equipment maintenance / parts	30,525	28,350	27,400
Expenses Total	**58,075**	**49,925**	**48,975**
72-71 - Spirit Centre - Arena Total	**125,524**	**137,395**	**138,345**
72-72 - Spirit Centre - Field House			
Revenues			
14700 - Youth Rentals	8,000	8,240	8,240
14710 - Adult Rentals	10,000	10,300	10,300
14830 - Clubs/Schools	9,200	9,660	9,660
Revenues Total	**27,200**	**28,200**	**28,200**
Expenses			
22520 - Contracted Repairs Buildings	1,500	1,500	1,500
25100 - Supplies	3,650	3,400	3,900
25390 - Bldg&Const materials/supplies	1,000	1,000	1,000
Expenses Total	**6,150**	**5,900**	**6,400**
72-72 - Spirit Centre - Field House Total	**21,050**	**22,300**	**21,800**
72-73 - Spirit Centre - Common Area			
Revenues			
14720 - Facility Rental	17,000	17,000	17,000
14750 - Rentals	8,200	8,200	8,200
14790 - Programs Youth	2,225	2,225	2,225
Revenues Total	**27,425**	**27,425**	**27,425**
72-73 - Spirit Centre - Common Area Total	**27,425**	**27,425**	**27,425**
72-74 - Spirit Centre - Fitness Room			
Expenses			

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22510 - Contracted Services	5,750	6,750	15,150
25130 - Janitorial Supplies	2,700	2,700	2,700
25230 - Equipment maintenance / parts	1,000	1,000	1,000
Expenses Total	**9,450**	**10,450**	**18,850**
72-74 - Spirit Centre - Fitness Room Total	**- 9,450**	**- 10,450**	**- 18,850**
72-75 - Spirit Centre - Curling Rink			
Revenues			
14710 - Adult Rentals	21,735	22,170	22,170
14730 - Curling Rink Rental	4,500	4,635	4,635
Revenues Total	**26,235**	**26,805**	**26,805**
Expenses			
22510 - Contracted Services	23,480	34,280	21,080
22520 - Contracted Repairs Buildings	6,850	6,850	6,850
25100 - Supplies	3,600	3,600	3,600
25420 - Gas	18,589	18,539	18,934
25430 - Power	29,716	30,003	30,669
25440 - Utilities	2,400	2,448	2,497
Expenses Total	**84,635**	**95,720**	**83,630**
72-75 - Spirit Centre - Curling Rink Total	**- 58,400**	**- 68,915**	**- 56,825**
72-76 - Spirit Centre - Jubilee Arena			
Expenses			
22510 - Contracted Services	4,550	4,550	4,550
25100 - Supplies	675	675	675
25420 - Gas	12,900	12,934	13,210

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
25430 - Power	7,332	7,403	7,568
25440 - Utilities	1,190	1,214	1,238
Expenses Total	**26,647**	**26,776**	**27,240**
72-76 - Spirit Centre - Jubilee Arena Total	**- 26,647**	**- 26,776**	**- 27,240**
72-78 - Spirit Centre - Facility Events			
Expenses			
25100 - Supplies	-	30,000	-
Expenses Total	**-**	**30,000**	**-**
72-78 - Spirit Centre - Facility Events Total	**-**	**- 30,000**	**-**
73-01 - Aquatic Centre - Admin			
Revenues			
12600 - Rentals	41,300	43,602	43,602
14200 - Sale of Materials	3,900	3,900	3,900
14770 - Vending Sales	3,700	3,700	3,700
14800 - Public Swimming	67,000	67,626	67,626
14810 - Lessons	69,000	70,000	72,020
14820 - Season Passes/Tickets	11,220	11,444	11,444
14830 - Clubs/Schools	35,957	36,376	36,376
18500 - Local Government Grant	309,582	309,582	309,582
19940 - Donations	8,150	8,400	8,400
19955 - Overages/Shortages	50	50	50
Revenues Total	**549,859**	**554,680**	**556,700**
Expenses			
21100 - Salaried Wages	538,717	548,395	557,259
21420 - Benefits	103,047	104,958	106,670
21430 - Training	5,430	6,080	5,480
22110 - Travel & Subsistence	5,150	5,450	5,450

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22150 - Freight / Courier	3,500	3,500	3,500
22170 - Telephone / Cellphone	8,170	8,252	8,334
22210 - Adv/Subscriptions/Memberships	7,500	7,500	7,500
22430 - Office Equip Maintenance	2,000	2,020	2,040
22510 - Contracted Services	2,500	2,500	2,500
22600 - Rent or Rentals	3,821	3,821	3,821
22740 - Insurance	4,419	4,640	4,872
25100 - Supplies	8,475	6,775	7,075
25120 - Clothing Supplies	5,310	4,910	4,910
25140 - Program Supplies	6,720	6,945	6,720
25160 - Cost of Goods Held for Resale	3,350	3,350	3,350
25230 - Equipment maintenance / parts	10,725	6,225	10,725
28140 - Bank Charges	2,400	2,400	2,400
Expenses Total	**721,233**	**727,721**	**742,605**
73-01 - Aquatic Centre - Admin Total	**- 171,374**	**- 173,041**	**- 185,905**
73-02 - Aquatic Centre - Buildings & Grounds			
Expenses			
22440 - Security	550	550	550
22510 - Contracted Services	35,000	35,000	35,000
22520 - Contracted Repairs Buildings	26,350	26,350	26,350
25100 - Supplies	13,000	13,000	13,000
25130 - Janitorial Supplies	10,000	10,000	10,000
25310 - Chemicals and Salts	24,000	24,000	24,000
25380 - Hardware/plumbing/electrical	35,000	35,000	35,000
25420 - Gas	71,268	74,584	75,917

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
25430 - Power	73,325	74,521	76,176
25440 - Utilities	31,900	32,538	33,189
Expenses Total	**320,393**	**325,543**	**329,182**
73-02 - Aquatic Centre - Buildings & Grounds Total	**- 320,393**	**- 325,543**	**- 329,182**
74-01 - Programming - Admin			
Revenues			
14780 - Programs Adult	40,000	40,000	40,000
14790 - Programs Youth	22,025	22,025	22,025
18300 - Federal Grant	6,432	6,432	6,432
Revenues Total	**68,457**	**68,457**	**68,457**
Expenses			
21100 - Salaried Wages	96,286	100,164	102,326
21420 - Benefits	20,192	21,005	21,415
22380 - Programs Adult	32,550	36,290	36,290
22510 - Contracted Services	7,200	7,200	7,200
22600 - Rent or Rentals	3,825	3,825	3,825
25140 - Program Supplies	1,800	800	800
25150 - Program Supplies-Youth	2,000	2,000	2,000
Expenses Total	**163,853**	**171,284**	**173,855**
74-01 - Programming - Admin Total	**- 95,396**	**- 102,827**	**- 105,398**
75-01 - Special Events - Admin			
Revenues			
18300 - Federal Grant	2,500	2,500	2,500
Revenues Total	**2,500**	**2,500**	**2,500**
Expenses			
22510 - Contracted Services	13,500	13,500	13,500
22740 - Insurance	900	900	900
25100 - Supplies	11,050	11,300	11,300
Expenses Total	**25,450**	**25,700**	**25,700**
75-01 - Special Events - Admin Total	**- 22,950**	**- 23,200**	**- 23,200**
77-01 - Parks and Green Spaces - Admin			

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2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
Revenues			
18400 - Provincial Grant	16,800	16,800	16,800
19940 - Donations	5,000	-	-
Revenues Total	**21,800**	**16,800**	**16,800**
Expenses			
21430 - Training	2,850	1,400	1,650
22110 - Travel & Subsistence	800	300	300
22210 - Adv/Subscriptions/Memberships	400	400	400
22740 - Insurance	1,389	1,459	1,532
Expenses Total	**5,439**	**3,559**	**3,882**
77-01 - Parks and Green Spaces - Admin Total	**16,361**	**13,241**	**12,918**
77-02 - Parks and Green Spaces - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	93,814	94,757	95,709
21420 - Benefits	13,612	13,749	13,887
22170 - Telephone / Cellphone	3,000	3,030	3,060
22510 - Contracted Services	74,000	74,000	74,000
25100 - Supplies	22,400	16,700	16,700
25430 - Power	1,252	1,266	1,294
25440 - Utilities	1,020	1,040	1,061
Expenses Total	**209,099**	**204,543**	**205,713**
77-02 - Parks and Green Spaces - Buildings & Grounds Total	**- 209,099**	**- 204,543**	**- 205,713**
78-01 - Campground - Admin			
Revenues			
14720 - Facility Rental	50,000	50,000	50,000
Revenues Total	**50,000**	**50,000**	**50,000**
Expenses			
22150 - Freight / Courier	100	100	100
25100 - Supplies	500	500	500

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
Expenses Total	**600**	**600**	**600**
78-01 - Campground - Admin Total	**49,400**	**49,400**	**49,400**
78-02 - Campground - Buildings & Grounds			
Expenses			
22510 - Contracted Services	5,000	5,000	5,000
25100 - Supplies	3,220	8,220	8,220
25420 - Gas	1,843	1,912	1,953
25430 - Power	2,504	2,533	2,589
25440 - Utilities	5,890	6,008	6,128
Expenses Total	**18,457**	**23,673**	**23,890**
78-02 - Campground - Buildings & Grounds Total	- **18,457**	- **23,673**	- **23,890**
79-01 - Rec Park Sport Fields - Admin			
Revenues			
14720 - Facility Rental	1,108	1,127	1,127
Revenues Total	**1,108**	**1,127**	**1,127**
79-01 - Rec Park Sport Fields - Admin Total	**1,108**	**1,127**	**1,127**
79-02 - Rec Park Sport Fields - Buildings & Grounds			
Expenses			
22510 - Contracted Services	7,000	7,000	7,000
25100 - Supplies	19,080	20,425	20,425
25230 - Equipment maintenance / parts	800	800	800
25420 - Gas	1,728	1,808	1,847
25430 - Power	2,066	2,240	2,290
25440 - Utilities	1,400	1,428	1,457
Expenses Total	**32,074**	**33,701**	**33,818**
79-02 - Rec Park Sport Fields - Buildings & Grounds Total	- **32,074**	- **33,701**	- **33,818**
80-01 - Museums - Admin			
Expenses			

2019 - 2021 Adopted Operating Budget

Account Description	2019 Budget	2020 Budget	2021 Budget
22740 - Insurance	2,164	2,273	2,386
Expenses Total	**2,164**	**2,273**	**2,386**
80-01 - Museums - Admin Total	**- 2,164**	**- 2,273**	**- 2,386**
80-02 - Museums - Buildings & Grounds			
Expenses			
22440 - Security	540	540	540
22520 - Contracted Repairs Buildings	10,000	2,500	2,500
25100 - Supplies	1,000	1,000	1,000
Expenses Total	**11,540**	**4,040**	**4,040**
80-02 - Museums - Buildings & Grounds Total	**- 11,540**	**- 4,040**	**- 4,040**
81-01 - Library - Admin			
Revenues			
14720 - Facility Rental	85,128	87,360	89,664
Revenues Total	**85,128**	**87,360**	**89,664**
Expenses			
22170 - Telephone / Cellphone	1,170	1,182	1,194
22210 - Adv/Subscriptions/Memberships	22,375	22,375	22,375
22600 - Rent or Rentals	41	41	41
22740 - Insurance	2,126	2,232	2,344
27500 - Other Local Government Payment	162,400	162,400	162,400
Expenses Total	**188,112**	**188,230**	**188,353**
81-01 - Library - Admin Total	**- 102,984**	**- 100,870**	**- 98,689**
81-02 - Library - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	23,842	24,081	24,323
21420 - Benefits	5,582	5,639	5,695
22440 - Security	540	540	540
22520 - Contracted Repairs Buildings	6,000	6,000	6,000
25100 - Supplies	2,000	2,000	2,000
25130 - Janitorial Supplies	2,000	2,000	2,000

2019 - 2021 Adopted Operating Budget

Account Description		2019 Budget		2020 Budget		2021 Budget
25420 - Gas		9,244		9,403		9,603
25430 - Power		10,322		10,630		10,866
25440 - Utilities		6,200		6,324		6,450
Expenses Total		**65,729**		**66,616**		**67,478**
81-02 - Library - Buildings & Grounds Total	-	**65,729**	-	**66,616**	-	**67,478**
70 - Recreation and Culture Total Revenue		**1,301,361**		**1,314,324**		**1,318,648**
70 - Recreation and Culture Total Expense		**3,649,547**		**3,723,291**		**3,693,214**
Total 70 - Recreation and Culture	-	**2,348,186**	-	**2,408,967**	-	**2,374,566**
Total Revenues		**17,446,826**		**17,639,545**		**17,876,448**
Total Expenses		**17,446,826**		**17,639,545**		**17,876,448**
Grand Total		**0**		**0**		**0**
Items not Affecting Cash						
Amortization		**2,575,670**		**2,575,670**		**2,575,670**