

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
00 - General Municipal			
00-00 - General - Municipal			
Revenues			
11100 - Residential Taxes	3,729,757.47	3,819,271.65	3,910,934.17
11110 - Non-Residential Taxes	2,925,872.42	2,996,093.36	3,067,999.60
11120 - Farm - Land/Fldgs/Res	18,653.49	19,101.17	19,559.60
11130 - Multiresidential Levy	363,917.18	372,651.19	381,594.82
11200 - Local Improvements	61,162.51	61,162.51	44,945.80
11400 - Machinery & Equipment	38,485.61	39,409.26	40,355.08
11900 - Linear	142,075.45	145,485.26	148,976.91
12100 - Federal Grant In Lieu	33,810.70	34,622.16	35,453.09
12300 - Provincial Grant In Lieu	22,749.12	15,537.83	15,910.74
15400 - Gas Franchise	634,440.00	647,128.80	660,071.38
15410 - Electrical Franchise	545,500.00	556,410.00	567,538.20
15500 - Return on Investments	85,000.00	85,000.00	85,000.00
15600 - Penalties and Costs	80,000.00	80,000.00	80,000.00
18500 - Local Government Grant	10,500.00	10,500.00	10,500.00
Revenues Total	8,691,923.95	8,882,373.19	9,068,839.39
Expenses			
43100 - Long Term Debt	992,583.92	1,003,682.06	578,218.76
Expenses Total	992,583.92	1,003,682.06	578,218.76
00-00 - General - Municipal Total	7,699,340.03	7,878,691.13	8,490,620.63
00-01 - General - Admin			
Revenues			
11100 - Residential Taxes	890,000.00	907,800.00	925,956.00
11200 - Local Improvements	230,000.00	234,600.00	239,292.00
11300 - Non-Res ASFF	505,800.00	515,916.00	526,234.32
11400 - Machinery & Equipment	145,000.00	147,900.00	150,858.00
11600 - Seniors Requisition Residential	237,000.00	241,740.00	246,574.80
11700 - Seniors Requisition Non Residen	103,000.00	105,060.00	107,161.20
11800 - Designated Ind Property Requisition	700.00	714.00	728.28
Revenues Total	2,111,500.00	2,153,730.00	2,196,804.60
Expenses			
27410 - Public School Foundation	1,395,800.00	1,423,716.00	1,452,190.32
27420 - Catholic School	375,000.00	382,500.00	390,150.00
27440 - Westlock Foundation Requisition	340,000.00	346,800.00	353,736.00
27450 - Designated Ind Property Requisition	700.00	714.00	728.28
27600 - Transfer to Reserves	122,000.00	207,000.00	227,000.00
Expenses Total	2,233,500.00	2,360,730.00	2,423,804.60
00-01 - General - Admin Total	(122,000.00)	(207,000.00)	(227,000.00)
00 - General Municipal Total Revenue	10,803,423.95	11,036,103.19	11,265,643.99
00 - General Municipal Total Expense	3,226,083.92	3,364,412.06	3,002,023.36
Total 00 - General Municipal	7,577,340.03	7,671,691.13	8,263,620.63

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
10 - Council & Administration			
11-01 - Council - Admin			
Expenses			
21420 - Benefits	35,106.48	35,550.51	36,081.17
21430 - Training	15,800.00	16,800.00	16,000.00
21500 - Council Wages	173,263.36	175,966.26	178,687.54
22110 - Travel & Subsistence	30,500.00	34,700.00	33,900.00
22170 - Telephone / Cellphone	1,120.00	1,120.00	1,120.00
22210 - Adv/Subscriptions/Memberships	3,100.00	3,100.00	3,100.00
25100 - Supplies	1,000.00	1,500.00	1,000.00
27500 - Other Local Government Payment	42,500.00	42,500.00	42,500.00
29600 - Public Relations	23,100.00	23,100.00	25,600.00
Expenses Total	325,489.83	334,336.77	337,988.71
11-01 - Council - Admin Total	(325,489.83)	(334,336.77)	(337,988.71)
12-01 - Administration - Admin			
Revenues			
14100 - Sale of General Services	-	-	-
15120 - NSF Cheques	4,500.00	4,500.00	4,500.00
15140 - Rounding Account	25.00	25.00	25.00
15300 - Fees for Service	5,000.00	5,000.00	5,000.00
15310 - Leases Land / Bldg	7,762.00	7,762.00	7,762.00
15600 - Penalties and Costs	2,500.00	2,500.00	2,500.00
18400 - Provincial Grant	47,875.00	47,875.00	-
19400 - Transfer from Reserve	-	-	-
19900 - Revenue Own Sources	8,000.00	8,000.00	8,000.00
19950 - Other	9,700.00	9,700.00	9,700.00
Revenues Total	85,362.00	85,362.00	37,487.00
Expenses			
21100 - Salaried Wages	738,671.86	760,810.88	775,855.54
21420 - Benefits	150,724.87	155,236.30	158,930.96
21430 - Training	15,000.00	15,000.00	15,000.00
22110 - Travel & Subsistence	15,000.00	15,000.00	15,000.00
22150 - Freight / Courier	500.00	500.00	500.00
22160 - Postage	23,575.00	24,164.38	24,768.48
22170 - Telephone / Cellphone	9,200.00	9,200.00	9,200.00
22210 - Adv/Subscriptions/Memberships	17,340.00	17,686.80	18,040.54
22300 - General Consulting	63,700.00	64,900.00	66,100.00
22310 - Fees - Instructor / Audit	32,320.00	32,643.20	32,969.63
22320 - Professional Consulting&Legal	35,000.00	15,000.00	15,000.00
22420 - Computers&Computer Maintenance	69,300.00	55,100.00	56,202.00
22430 - Office Equip Maintenance	16,500.00	16,665.00	16,831.65
22510 - Contracted Services	30,000.00	-	-
22600 - Rent or Rentals	27,017.00	27,017.00	27,017.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
22720 - Damage Claims	-	-	-
22730 - Property Taxes Paid	17,240.11	17,653.87	18,077.64
22740 - Insurance	82,915.03	84,571.41	86,261.79
22900 - Election / Census	-	15,000.00	-
25100 - Supplies	20,000.00	20,000.00	20,000.00
25240 - Consumable tools/Computers	20,685.91	22,693.80	19,464.15
27500 - Other Local Government Payment	-	-	-
27600 - Transfer to Reserves	10,000.00	10,000.00	10,000.00
28140 - Bank Charges	13,000.00	13,000.00	13,000.00
28150 - Interest/Late Payment Charges	200.00	200.00	200.00
29600 - Public Relations	7,000.00	7,000.00	7,000.00
29900 - Other	1,500.00	1,500.00	1,500.00
Expenses Total	1,416,389.78	1,400,542.64	1,406,919.38
12-01 - Administration - Admin Total	(1,331,027.78)	(1,315,180.64)	(1,369,432.38)
12-02 - Administration - Buildings & Grounds			
Expenses			
22440 - Security	528.00	528.00	528.00
22510 - Contracted Services	-	-	-
22520 - Contracted Repairs Buildings	18,250.00	5,000.00	5,000.00
25100 - Supplies	1,000.00	1,000.00	1,000.00
25130 - Janitorial Supplies	2,000.00	2,000.00	2,000.00
25420 - Gas	3,478.76	3,513.55	3,548.69
25430 - Power	7,616.59	7,692.76	7,769.69
25440 - Utilities	2,019.60	2,039.80	2,060.19
Expenses Total	34,892.95	21,774.11	21,906.57
12-02 - Administration - Buildings & Grounds Total	(34,892.95)	(21,774.11)	(21,906.57)
12-03 - Administration - Organizational Safety Program			
Revenues			
19400 - Transfer from Reserve	-	-	-
19950 - Other	5,000.00	5,000.00	5,000.00
Revenues Total	5,000.00	5,000.00	5,000.00
Expenses			
21100 - Salaried Wages	-	-	-
21430 - Training	1,200.00	3,200.00	1,300.00
21431 - Training	16,150.00	14,250.00	14,250.00
22110 - Travel & Subsistence	3,300.00	3,300.00	3,300.00
22420 - Computers&Computer Maintenance	1,450.00	1,500.00	1,550.00
22510 - Contracted Services	20,000.00	20,000.00	20,000.00
25100 - Supplies	2,500.00	2,500.00	2,500.00
Expenses Total	44,600.00	44,750.00	42,900.00
12-03 - Administration - Organizational Safety Program Total	(39,600.00)	(39,750.00)	(37,900.00)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
12-04 - Administration - Asset Management			
Expenses			
21430 - Training	1,675.00	1,675.00	1,675.00
22110 - Travel & Subsistence	6,020.00	6,020.00	6,020.00
22210 - Adv/Subscriptions/Memberships	375.00	375.00	375.00
22420 - Computers&Computer Maintenance	1,250.00	1,250.00	1,250.00
Expenses Total	9,320.00	9,320.00	9,320.00
12-04 - Administration - Asset Management Total	(9,320.00)	(9,320.00)	(9,320.00)
10 - Council & Administration Total Revenue	90,362.00	90,362.00	42,487.00
10 - Council & Administration Total Expense	1,830,692.56	1,810,723.51	1,819,034.67
Total 10 - Council & Administration	(1,740,330.56)	(1,720,361.51)	(1,776,547.67)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
20 - Protective Services			
21-01 - RCMP			
Revenues			
15300 - Fees for Service	7,500.00	7,500.00	7,500.00
15330 - Fines Commissionaire	30,000.00	30,000.00	30,000.00
18400 - Provincial Grant	240,808.00	240,808.00	240,808.00
Revenues Total	278,308.00	278,308.00	278,308.00
Expenses			
22300 - General Consulting	672,810.00	686,266.20	699,991.52
25100 - Supplies	50.00	50.00	50.00
28140 - Bank Charges	980.00	980.00	980.00
Expenses Total	673,840.00	687,296.20	701,021.52
21-01 - RCMP Total	(395,532.00)	(408,988.20)	(422,713.52)
23-01 - Fire - Admin			
Revenues			
14100 - Sale of General Services	15,000.00	15,000.00	15,000.00
14740 - Special Events	5,000.00	5,000.00	5,000.00
15250 - General Permits	500.00	500.00	500.00
15300 - Fees for Service	5,000.00	5,000.00	5,000.00
Revenues Total	25,500.00	25,500.00	25,500.00
Expenses			
21100 - Salaried Wages	103,992.40	105,598.23	107,218.65
21420 - Benefits	38,481.32	38,946.52	39,457.92
21430 - Training	25,000.00	25,000.00	25,000.00
22110 - Travel & Subsistence	5,000.00	5,000.00	5,000.00
22150 - Freight / Courier	2,000.00	2,000.00	2,000.00
22170 - Telephone / Cellphone	5,330.00	5,330.00	5,330.00
22210 - Adv/Subscriptions/Memberships	6,000.00	6,000.00	6,000.00
22300 - General Consulting	3,000.00	3,000.00	3,000.00
22420 - Computers&Computer Maintenance	4,840.00	4,840.00	4,840.00
22430 - Office Equip Maintenance	151.50	153.02	154.55
22510 - Contracted Services	55,000.00	55,000.00	55,000.00
22600 - Rent or Rentals	2,417.00	2,417.00	2,417.00
22740 - Insurance	10,519.78	10,730.18	10,944.78
25100 - Supplies	7,500.00	7,500.00	7,500.00
25120 - Clothing Supplies	12,000.00	23,000.00	23,000.00
25210 - Gas / Oil / Antifreeze	10,382.80	10,486.63	10,591.49
25230 - Equipment maintenance / parts	8,000.00	8,000.00	8,000.00
25240 - Consumable tools/Computers	37,000.00	37,000.00	18,000.00
25310 - Chemicals and Salts	800.00	800.00	800.00
27500 - Other Local Government Payment	57,716.45	58,293.61	58,876.55
27600 - Transfer to Reserves	80,000.00	80,000.00	80,000.00
28310 - Debenture Interest	-	24,015.64	22,634.99

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Account Description	2020 Budget	2021 Budget	2022 Budget
29600 - Public Relations	12,000.00	12,000.00	12,000.00
Expenses Total	487,131.25	525,110.83	507,765.94
23-01 - Fire - Admin Total	(461,631.25)	(499,610.83)	(482,265.94)
23-02 - Fire - Buildings & Grounds			
Expenses			
22440 - Security	528.00	528.00	528.00
22510 - Contracted Services	-	-	-
22520 - Contracted Repairs Buildings	8,000.00	20,600.00	25,000.00
25100 - Supplies	1,000.00	1,000.00	1,000.00
25130 - Janitorial Supplies	600.00	600.00	600.00
25420 - Gas	4,731.95	4,779.27	4,827.06
25430 - Power	5,068.61	5,119.30	5,170.49
25440 - Utilities	5,100.00	5,151.00	5,202.51
Expenses Total	25,028.56	37,777.57	42,328.06
23-02 - Fire - Buildings & Grounds Total	(25,028.56)	(37,777.57)	(42,328.06)
24-01 - Emergency Management - Admin			
Revenues			
18400 - Provincial Grant	2,000.00	2,000.00	2,000.00
Revenues Total	2,000.00	2,000.00	2,000.00
Expenses			
21430 - Training	5,000.00	10,000.00	5,000.00
22110 - Travel & Subsistence	800.00	800.00	800.00
22170 - Telephone / Cellphone	600.00	600.00	600.00
22510 - Contracted Services	200.00	200.00	200.00
25100 - Supplies	3,000.00	3,000.00	3,000.00
Expenses Total	9,600.00	14,600.00	9,600.00
24-01 - Emergency Management - Admin Total	(7,600.00)	(12,600.00)	(7,600.00)
26-01 - Protective Services - Admin			
Revenues			
15220 - Licenses Business / Taxi	-	-	-
15250 - General Permits	3,000.00	3,000.00	3,000.00
15320 - Traffic Fines CPO	45,000.00	45,000.00	45,000.00
15330 - Fines Commissionaire	2,000.00	2,000.00	2,000.00
15340 - Animal Licenses	1,900.00	1,900.00	1,900.00
15600 - Penalties and Costs	2,000.00	2,000.00	2,000.00
Revenues Total	53,900.00	53,900.00	53,900.00
Expenses			
21100 - Salaried Wages	99,671.25	101,206.93	102,753.04
21420 - Benefits	18,449.03	18,858.57	19,307.45
21430 - Training	3,150.00	3,500.00	3,500.00
22110 - Travel & Subsistence	3,500.00	3,550.00	3,600.00
22150 - Freight / Courier	165.00	170.00	175.00
22160 - Postage	-	-	-

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
22170 - Telephone / Cellphone	1,250.00	1,250.00	1,250.00
22210 - Adv/Subscriptions/Memberships	4,800.00	4,800.00	4,800.00
22320 - Professional Consulting&Legal	20,000.00	20,000.00	20,000.00
22430 - Office Equip Maintenance	303.00	306.03	309.09
22440 - Security	1,000.00	1,000.00	1,000.00
22510 - Contracted Services	4,000.00	4,500.00	4,500.00
22710 - Licenses,Permits,Registrations	1,500.00	1,500.00	1,500.00
22740 - Insurance	1,129.08	1,151.66	1,174.69
25100 - Supplies	2,000.00	2,000.00	2,000.00
25120 - Clothing Supplies	1,000.00	1,000.00	1,000.00
25210 - Gas / Oil / Antifreeze	3,535.00	3,570.35	3,606.05
25230 - Equipment maintenance / parts	1,000.00	1,000.00	1,000.00
25240 - Consumable tools/Computers	1,000.00	5,000.00	1,000.00
27600 - Transfer to Reserves	3,700.00	3,700.00	3,700.00
Expenses Total	171,152.36	178,063.53	176,175.32
26-01 - Protective Services - Admin Total	(117,252.36)	(124,163.53)	(122,275.32)
20 - Protective Services Total Revenue	359,708.00	359,708.00	359,708.00
20 - Protective Services Total Expense	1,366,752.18	1,442,848.14	1,436,890.84
Total 20 - Protective Services	(1,007,044.18)	(1,083,140.14)	(1,077,182.84)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
30 - Operations/Transportation			
31-01 - Common Services - Admin			
Revenues			
14200 - Sale of Materials	-	-	-
Revenues Total	-	-	-
Expenses			
21100 - Salaried Wages	133,891.40	135,960.28	138,049.35
21420 - Benefits	26,274.02	26,774.71	27,322.61
21430 - Training	13,000.00	12,000.00	12,000.00
22110 - Travel & Subsistence	2,000.00	2,000.00	2,000.00
22150 - Freight / Courier	500.00	500.00	500.00
22170 - Telephone / Cellphone	12,220.00	10,580.00	10,580.00
22210 - Adv/Subscriptions/Memberships	1,000.00	1,000.00	1,000.00
22320 - Professional Consulting&Legal	-	-	-
22430 - Office Equip Maintenance	424.00	428.00	432.00
22510 - Contracted Services	-	-	-
22600 - Rent or Rentals	2,810.00	2,810.00	2,810.00
22740 - Insurance	-	-	-
25100 - Supplies	2,100.00	2,200.00	2,300.00
25120 - Clothing Supplies	5,000.00	5,000.00	5,000.00
25240 - Consumable tools/Computers	2,500.00	1,000.00	1,000.00
Expenses Total	201,719.42	200,252.99	202,993.97
31-01 - Common Services - Admin Total	(201,719.42)	(200,252.99)	(202,993.97)
31-02 - Common Services - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	2,321.63	2,363.36	2,411.51
21420 - Benefits	607.97	619.69	633.87
22440 - Security	3,500.00	3,500.00	3,500.00
22510 - Contracted Services	11,400.00	7,000.00	7,000.00
22520 - Contracted Repairs Buildings	-	-	-
25100 - Supplies	2,000.00	2,000.00	2,000.00
25130 - Janitorial Supplies	2,000.00	2,000.00	2,000.00
25320 - Ground materials, soil, plants	2,500.00	2,500.00	2,500.00
25420 - Gas	7,579.65	7,655.45	7,732.00
25430 - Power	6,578.80	6,644.59	6,711.04
25440 - Utilities	6,313.80	6,376.94	6,440.71
Expenses Total	44,801.85	40,660.03	40,929.13
31-02 - Common Services - Buildings & Grounds Total	(44,801.85)	(40,660.03)	(40,929.13)
32-01 - Roads - Admin			
Expenses			
21100 - Salaried Wages	329,836.77	335,920.79	345,156.45
21420 - Benefits	71,612.33	73,431.82	75,865.86
22110 - Travel & Subsistence	1,000.00	1,000.00	1,000.00

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Account Description	2020 Budget	2021 Budget	2022 Budget
22150 - Freight / Courier	1,000.00	1,000.00	1,000.00
22250 - Alberta First Call	1,500.00	1,500.00	1,500.00
22330 - Engineering	5,000.00	5,000.00	5,000.00
22510 - Contracted Services	223,750.00	210,000.00	210,000.00
22530 - Contracted Railway	7,150.00	7,150.00	7,150.00
22560 - Contracted Heavy Equipment	70,000.00	70,000.00	70,000.00
22600 - Rent or Rentals	6,000.00	6,000.00	6,000.00
25100 - Supplies	5,000.00	5,000.00	9,000.00
25120 - Clothing Supplies	12,000.00	12,000.00	12,000.00
25240 - Consumable tools/Computers	2,000.00	700.00	700.00
25310 - Chemicals and Salts	32,000.00	32,000.00	32,000.00
25340 - Sand / gravel	90,000.00	90,000.00	90,000.00
25350 - Infrastructure Construction Supplies	40,000.00	40,000.00	40,000.00
25430 - Power	259,774.66	262,372.41	264,996.13
27600 - Transfer to Reserves	85,000.00	160,000.00	210,000.00
28310 - Debenture Interest	18,107.14	14,828.82	13,870.15
Expenses Total	1,260,730.90	1,327,903.84	1,395,238.59
32-01 - Roads - Admin Total	(1,260,730.90)	(1,327,903.84)	(1,395,238.59)
32-33 - Roads - Traffic Control			
Expenses			
22510 - Contracted Services	2,000.00	2,000.00	2,000.00
Expenses Total	2,000.00	2,000.00	2,000.00
32-33 - Roads - Traffic Control Total	(2,000.00)	(2,000.00)	(2,000.00)
33-01 - Fleet - Admin			
Expenses			
21100 - Salaried Wages	83,222.38	84,718.33	86,444.42
21420 - Benefits	17,175.09	17,594.81	18,084.65
22150 - Freight / Courier	1,200.00	1,200.00	1,200.00
22510 - Contracted Services	15,000.00	15,000.00	15,000.00
22710 - Licenses,Permits,Registrations	300.00	300.00	300.00
22740 - Insurance	19,074.94	19,456.44	19,845.57
25210 - Gas / Oil / Antifreeze	85,000.00	85,000.00	85,000.00
25230 - Equipment maintenance / parts	65,000.00	65,000.00	65,000.00
25240 - Consumable tools/Computers	2,500.00	2,500.00	2,500.00
27600 - Transfer to Reserves	75,000.00	80,000.00	85,000.00
Expenses Total	363,472.41	370,769.58	378,374.65
33-01 - Fleet - Admin Total	(363,472.41)	(370,769.58)	(378,374.65)
34-01 - Sidewalks - Admin			
Expenses			
22510 - Contracted Services	85,000.00	85,000.00	85,000.00
25350 - Infrastructure Construction Supplies	10,000.00	10,000.00	10,000.00
Expenses Total	95,000.00	95,000.00	95,000.00
34-01 - Sidewalks - Admin Total	(95,000.00)	(95,000.00)	(95,000.00)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
35-01 - Storm Sewer Drainage - Admin			
Revenues			
14420 - Basic Charges	51,400.00	51,400.00	51,400.00
19400 - Transfer from Reserve	30,000.00	-	-
Revenues Total	81,400.00	51,400.00	51,400.00
Expenses			
21100 - Salaried Wages	25,057.12	25,519.46	26,223.37
21420 - Benefits	5,443.30	5,581.66	5,767.03
22110 - Travel & Subsistence	200.00	200.00	200.00
22300 - General Consulting	30,000.00	-	-
22510 - Contracted Services	45,000.00	45,000.00	45,000.00
25100 - Supplies	9,000.00	4,500.00	4,500.00
27600 - Transfer to Reserves	15,000.00	20,000.00	20,000.00
Expenses Total	129,700.43	100,801.13	101,690.39
35-01 - Storm Sewer Drainage - Admin Total	(48,300.43)	(49,401.13)	(50,290.39)
35-97 - Storm Sewer Fire Disaster Recovery Contingency			
Revenues			
18400 - Provincial Grant	20,000.00	-	-
Revenues Total	20,000.00	-	-
Expenses			
22510 - Contracted Services	20,000.00	-	-
Expenses Total	20,000.00	-	-
35-97 - Storm Sewer Fire Disaster Recovery Contingency Total	-	-	-

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
36-01 - Public Transportation - Admin			
Revenues			
15300 - Fees for Service	25,000.00	25,000.00	25,000.00
Revenues Total	25,000.00	25,000.00	25,000.00
Expenses			
21100 - Salaried Wages	62,773.33	64,295.58	65,752.85
21420 - Benefits	15,908.71	16,289.28	16,698.36
21430 - Training	400.00	400.00	400.00
22110 - Travel & Subsistence	1,000.00	1,000.00	1,000.00
22150 - Freight / Courier	100.00	100.00	100.00
22170 - Telephone / Cellphone	420.00	420.00	420.00
22510 - Contracted Services	2,500.00	2,500.00	2,500.00
22740 - Insurance	1,427.88	1,456.44	1,485.57
25100 - Supplies	1,400.00	3,900.00	1,400.00
25210 - Gas / Oil / Antifreeze	8,282.00	8,364.82	8,448.47
25230 - Equipment maintenance / parts	1,000.00	1,000.00	1,000.00
Expenses Total	95,211.92	99,726.13	99,205.25
36-01 - Public Transportation - Admin Total	(70,211.92)	(74,726.13)	(74,205.25)
30 - Operations/Transportation Total Revenue	126,400.00	76,400.00	76,400.00
30 - Operations/Transportation Total Expense	2,212,636.93	2,237,113.70	2,315,431.97
Total 30 - Operations/Transportation	(2,086,236.93)	(2,160,713.70)	(2,239,031.97)
33 - Airport			
38-01 - Airport - Admin			
Expenses			
27500 - Other Local Government Payment	55,119.00	55,119.00	55,119.00
Expenses Total	55,119.00	55,119.00	55,119.00
38-01 - Airport - Admin Total	(55,119.00)	(55,119.00)	(55,119.00)
38-02 - Airport - Buildings & Grounds			
Expenses			
25420 - Gas	-	-	-
25430 - Power	-	-	-
Expenses Total	-	-	-
38-02 - Airport - Buildings & Grounds Total	-	-	-
33 - Airport Total Revenue	-	-	-
33 - Airport Total Expense	55,119.00	55,119.00	55,119.00
Total 33 - Airport	(55,119.00)	(55,119.00)	(55,119.00)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
40 - Utilities			
41-01 - Water - Admin			
Revenues			
14400 - Sale of Water	1,494,385.00	1,503,300.00	1,503,300.00
14410 - Bulk Water	130,500.00	130,500.00	130,500.00
14420 - Basic Charges	535,000.00	535,000.00	535,000.00
14460 - Utility Fund Charges	175,000.00	175,000.00	175,000.00
14850 - Sale of Goods	-	-	-
15150 - Connection Fees	1,000.00	1,000.00	1,000.00
15300 - Fees for Service	299,707.00	299,707.00	299,707.00
15600 - Penalties and Costs	17,000.00	17,000.00	17,000.00
19400 - Transfer from Reserve	24,278.04	39,264.35	-
Revenues Total	2,676,870.04	2,700,771.35	2,661,507.00
Expenses			
21100 - Salaried Wages	340,988.49	346,962.09	353,700.80
21420 - Benefits	77,406.12	79,211.78	81,291.36
21430 - Training	3,000.00	3,000.00	3,000.00
21500 - Council Wages	28,593.77	29,039.84	29,488.93
22110 - Travel & Subsistence	2,000.00	2,000.00	2,000.00
22150 - Freight / Courier	1,500.00	1,500.00	1,500.00
22160 - Postage	22,000.00	20,000.00	18,000.00
22170 - Telephone / Cellphone	2,525.00	2,525.00	2,525.00
22210 - Adv/Subscriptions/Memberships	250.00	250.00	250.00
22320 - Professional Consulting&Legal	3,000.00	3,000.00	3,000.00
22420 - Computers&Computer Maintenance	3,500.00	3,500.00	3,500.00
22740 - Insurance	10,615.83	10,828.15	11,044.71
23550 - Purchase Regional Water	1,572,250.00	1,584,000.00	1,584,000.00
25100 - Supplies	3,200.00	3,200.00	3,200.00
25120 - Clothing Supplies	900.00	900.00	900.00
25210 - Gas / Oil / Antifreeze	17,170.00	17,341.70	17,515.12
25240 - Consumable tools/Computers	500.00	500.00	500.00
27600 - Transfer to Reserves	-	-	185,412.59
28140 - Bank Charges	500.00	500.00	500.00
28310 - Debenture Interest	43,937.72	39,896.79	36,533.19
29200 - Bad Debt/Uncollectable	3,000.00	3,000.00	3,000.00
Expenses Total	2,136,836.94	2,151,155.35	2,340,861.69
41-01 - Water - Admin Total	540,033.10	549,616.00	320,645.31
41-40 - Water - Water Bulk Station			
Expenses			
22170 - Telephone / Cellphone	190.00	190.00	190.00
22440 - Security	530.00	530.00	530.00
22510 - Contracted Services	3,000.00	3,000.00	3,000.00
25100 - Supplies	400.00	400.00	400.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
25230 - Equipment maintenance / parts	5,000.00	5,000.00	5,000.00
25240 - Consumable tools/Computers	1,000.00	1,000.00	1,000.00
25430 - Power	1,708.60	1,725.69	1,742.95
Expenses Total	11,828.60	11,845.69	11,862.95
41-40 - Water - Water Bulk Station Total	(11,828.60)	(11,845.69)	(11,862.95)
41-43 - Water - Reservoir			
Expenses			
22170 - Telephone / Cellphone	190.00	190.00	190.00
22440 - Security	-	-	-
22520 - Contracted Repairs Buildings	6,000.00	6,000.00	6,000.00
25100 - Supplies	5,000.00	5,000.00	5,000.00
25310 - Chemicals and Salts	3,000.00	3,000.00	3,000.00
25380 - Hardware/plumbing/electrical	2,500.00	2,500.00	2,500.00
25420 - Gas	3,506.41	3,541.47	3,576.88
25430 - Power	21,475.84	21,690.60	21,907.51
Expenses Total	41,672.25	41,922.07	42,174.39
41-43 - Water - Reservoir Total	(41,672.25)	(41,922.07)	(42,174.39)
41-46 - Water - Distribution			
Expenses			
21100 - Salaried Wages	11,626.13	11,835.11	12,215.91
21420 - Benefits	2,595.74	2,661.82	2,758.53
22110 - Travel & Subsistence	-	-	-
22510 - Contracted Services	87,000.00	87,000.00	87,000.00
25390 - Bldg&Const materials/supplies	65,000.00	70,000.00	75,000.00
Expenses Total	166,221.87	171,496.93	176,974.43
41-46 - Water - Distribution Total	(166,221.87)	(171,496.93)	(176,974.43)
41-48 - Water - Water Meters			
Expenses			
22510 - Contracted Services	5,000.00	5,000.00	5,000.00
25100 - Supplies	50,000.00	50,000.00	50,000.00
Expenses Total	55,000.00	55,000.00	55,000.00
41-48 - Water - Water Meters Total	(55,000.00)	(55,000.00)	(55,000.00)
42-01 - Sewer - Admin			
Revenues			
14400 - Sale of Water	448,315.00	450,990.00	450,990.00
14420 - Basic Charges	134,500.00	134,500.00	134,500.00
Revenues Total	582,815.00	585,490.00	585,490.00
Expenses			
21100 - Salaried Wages	117,190.38	119,211.58	121,708.30
21420 - Benefits	24,754.09	25,348.01	26,064.25
22110 - Travel & Subsistence	-	-	-
22160 - Postage	-	-	-
22720 - Damage Claims	2,000.00	2,000.00	2,000.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
22740 - Insurance	1,309.04	1,335.22	1,361.92
27600 - Transfer to Reserves	110,845.18	115,775.49	323,560.20
28310 - Debenture Interest	4,598.11	1,982.45	-
Expenses Total	260,696.80	265,652.75	474,694.67
42-01 - Sewer - Admin Total	322,118.20	319,837.25	110,795.33
42-20 - Sewer - Sewer Lift Station			
Expenses			
22510 - Contracted Services	3,500.00	3,500.00	3,500.00
22520 - Contracted Repairs Buildings	1,500.00	1,500.00	1,500.00
25230 - Equipment maintenance / parts	15,000.00	10,000.00	10,000.00
25310 - Chemicals and Salts	6,000.00	6,000.00	6,000.00
25430 - Power	10,337.54	10,440.92	10,545.33
Expenses Total	36,337.54	31,440.92	31,545.33
42-20 - Sewer - Sewer Lift Station Total	(36,337.54)	(31,440.92)	(31,545.33)
42-22 - Sewer - Sewage Collection			
Expenses			
22150 - Freight / Courier	500.00	500.00	500.00
25100 - Supplies	1,000.00	1,000.00	1,000.00
Expenses Total	1,500.00	1,500.00	1,500.00
42-22 - Sewer - Sewage Collection Total	(1,500.00)	(1,500.00)	(1,500.00)
42-24 - Sewer - Treatment Disposal			
Expenses			
22150 - Freight / Courier	100.00	100.00	100.00
22330 - Engineering	300.00	300.00	300.00
22510 - Contracted Services	75,000.00	75,000.00	75,000.00
22600 - Rent or Rentals	1,500.00	1,500.00	1,500.00
22640 - Land Lease	150.00	150.00	150.00
25100 - Supplies	700.00	700.00	700.00
Expenses Total	77,750.00	77,750.00	77,750.00
42-24 - Sewer - Treatment Disposal Total	(77,750.00)	(77,750.00)	(77,750.00)
43-01 - Garbage - Admin			
Revenues			
14100 - Sale of General Services	570,100.00	570,100.00	570,100.00
14460 - Utility Fund Charges	58,600.00	58,600.00	58,600.00
14470 - Garbage Admin WRWSC Reserve Fund Collection	68,700.00	68,700.00	68,700.00
Revenues Total	697,400.00	697,400.00	697,400.00
Expenses			
22510 - Contracted Services	401,600.00	401,600.00	401,600.00
23540 - Regional Waste Tipping	126,750.00	129,285.00	131,870.70
25100 - Supplies	1,000.00	1,000.00	1,000.00
27500 - Other Local Government Payment	68,700.00	68,700.00	68,700.00
27600 - Transfer to Reserves	9,120.00	-	-
29660 - Gross Recovery from Other Oper	10,000.00	10,000.00	10,000.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
Expenses Total	617,170.00	610,585.00	613,170.70
43-01 - Garbage - Admin Total	80,230.00	86,815.00	84,229.30
44-01 - Environmental Programs - Admin			
Expenses			
22170 - Telephone / Cellphone	1,250.00	1,250.00	1,250.00
22510 - Contracted Services	10,000.00	25,000.00	25,000.00
27600 - Transfer to Reserves	58,600.00	52,885.00	52,220.70
Expenses Total	69,850.00	79,135.00	78,470.70
44-01 - Environmental Programs - Admin Total	(69,850.00)	(79,135.00)	(78,470.70)
44-02 - Environmental Programs - Buildings & Grounds			
Expenses			
22170 - Telephone / Cellphone	120.00	120.00	120.00
22520 - Contracted Repairs Buildings	4,000.00	2,000.00	2,000.00
22740 - Insurance	707.40	721.55	735.98
25100 - Supplies	1,000.00	250.00	250.00
25420 - Gas	2,956.76	2,986.33	3,016.19
25430 - Power	1,081.69	1,092.51	1,103.44
25440 - Utilities	683.40	690.23	697.14
Expenses Total	10,549.25	7,860.62	7,922.75
44-02 - Environmental Programs - Buildings & Grounds Total	(10,549.25)	(7,860.62)	(7,922.75)
40 - Utilities Total Revenue	3,957,085.04	3,983,661.35	3,944,397.00
40 - Utilities Total Expense	3,485,413.24	3,505,344.33	3,911,927.61
Total 40 - Utilities	471,671.80	478,317.02	32,469.39

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
50 - Community Wellness			
52-01 - FCSS - Admin			
Revenues			
18400 - Provincial Grant	385,007.00	385,007.00	385,007.00
18500 - Local Government Grant	58,704.00	58,704.00	58,704.00
19940 - Donations	-	20,000.00	-
Revenues Total	443,711.00	463,711.00	443,711.00
Expenses			
21100 - Salaried Wages	17,241.18	17,812.41	18,084.52
21420 - Benefits	3,589.23	3,712.69	3,799.36
21430 - Training	3,000.00	3,000.00	3,000.00
22110 - Travel & Subsistence	3,000.00	3,000.00	3,000.00
22160 - Postage	750.00	750.00	750.00
22170 - Telephone / Cellphone	5,000.00	5,000.00	5,000.00
22210 - Adv/Subscriptions/Memberships	7,500.00	7,500.00	7,500.00
22310 - Fees - Instructor / Audit	1,090.00	1,090.00	1,090.00
22320 - Professional Consulting&Legal	-	-	-
22420 - Computers&Computer Maintenance	-	-	-
22430 - Office Equip Maintenance	1,500.00	1,500.00	1,500.00
22510 - Contracted Services	-	-	-
22600 - Rent or Rentals	5,145.00	5,145.00	5,145.00
22740 - Insurance	127.63	130.18	132.78
25100 - Supplies	4,100.00	4,100.00	4,100.00
25130 - Janitorial Supplies	1,500.00	1,500.00	1,500.00
25140 - Program Supplies	500.00	500.00	500.00
25240 - Consumable tools/Computers	4,400.00	2,200.00	4,400.00
25420 - Gas	-	-	-
27500 - Other Local Government Payment	9,700.00	9,700.00	9,700.00
Expenses Total	68,143.04	66,640.28	69,201.66
52-01 - FCSS - Admin Total	375,567.96	397,070.72	374,509.34
52-02 - FCSS - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	1,741.22	1,772.52	1,808.63
21420 - Benefits	455.98	464.77	475.40
22440 - Security	-	-	-
22510 - Contracted Services	-	20,000.00	-
22520 - Contracted Repairs Buildings	-	-	-
22600 - Rent or Rentals	31,771.00	28,081.00	22,908.00
25100 - Supplies	-	-	-
25420 - Gas	4,700.00	4,800.00	-
25430 - Power	3,390.00	3,460.00	-
Expenses Total	42,058.20	58,578.29	25,192.04
52-02 - FCSS - Buildings & Grounds Total	(42,058.20)	(58,578.29)	(25,192.04)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
52-50 - FCSS - Home Support			
Revenues			
15300 - Fees for Service	38,896.00	38,896.00	38,896.00
Revenues Total	38,896.00	38,896.00	38,896.00
Expenses			
21100 - Salaried Wages	44,184.75	44,865.52	45,550.92
21420 - Benefits	8,450.85	8,647.23	8,869.73
21430 - Training	300.00	300.00	300.00
22110 - Travel & Subsistence	3,200.00	3,200.00	3,200.00
22170 - Telephone / Cellphone	580.00	580.00	580.00
22440 - Security	2,180.00	2,180.00	2,180.00
25100 - Supplies	500.00	500.00	500.00
Expenses Total	59,395.61	60,272.76	61,180.65
52-50 - FCSS - Home Support Total	(20,499.61)	(21,376.76)	(22,284.65)
52-51 - FCSS - Outreach			
Revenues			
15300 - Fees for Service	6,000.00	6,000.00	6,000.00
18400 - Provincial Grant	10,000.00	10,000.00	10,000.00
Revenues Total	16,000.00	16,000.00	16,000.00
Expenses			
21100 - Salaried Wages	214,433.33	221,965.49	227,451.77
21420 - Benefits	45,158.34	46,784.65	48,222.62
22110 - Travel & Subsistence	2,000.00	2,000.00	2,000.00
22210 - Adv/Subscriptions/Memberships	500.00	500.00	500.00
22300 - General Consulting	-	-	-
22510 - Contracted Services	24,000.00	15,000.00	15,000.00
22600 - Rent or Rentals	2,500.00	2,500.00	2,500.00
25100 - Supplies	966.75	487.12	1,214.78
25140 - Program Supplies	24,000.00	15,000.00	15,000.00
29600 - Public Relations	-	-	-
Expenses Total	313,558.42	304,237.26	311,889.16
52-51 - FCSS - Outreach Total	(297,558.42)	(288,237.26)	(295,889.16)
52-53 - FCSS - FSL			
Revenues			
15300 - Fees for Service	78,974.00	65,900.00	65,900.00
Revenues Total	78,974.00	65,900.00	65,900.00
Expenses			
21100 - Salaried Wages	105,756.80	110,596.00	112,285.54
21420 - Benefits	18,216.69	19,030.16	19,605.70
21430 - Training	1,200.00	500.00	500.00
22110 - Travel & Subsistence	1,500.00	500.00	500.00
22170 - Telephone / Cellphone	1,200.00	1,200.00	1,200.00
22710 - Licenses,Permits,Registrations	500.00	500.00	500.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
25100 - Supplies	1,200.00	-	-
25240 - Consumable tools/Computers	2,400.00	-	-
Expenses Total	131,973.49	132,326.16	134,591.24
52-53 - FCSS - FSL Total	(52,999.49)	(66,426.16)	(68,691.24)
52-54 - FCSS - EC Mapping			
Revenues			
18400 - Provincial Grant	-	-	-
Revenues Total	-	-	-
Expenses			
21100 - Salaried Wages	-	-	-
21420 - Benefits	-	-	-
21430 - Training	-	-	-
22110 - Travel & Subsistence	-	-	-
25100 - Supplies	-	-	-
Expenses Total	-	-	-
52-54 - FCSS - EC Mapping Total	-	-	-
52-55 - FCSS - Santos Anonymous			
Revenues			
19950 - Other	15,000.00	15,000.00	15,000.00
Revenues Total	15,000.00	15,000.00	15,000.00
Expenses			
25100 - Supplies	15,000.00	15,000.00	15,000.00
Expenses Total	15,000.00	15,000.00	15,000.00
52-55 - FCSS - Santos Anonymous Total	-	-	-
52-56 - FCSS - Caring for Kids			
Revenues			
19950 - Other	1,500.00	1,500.00	1,500.00
Revenues Total	1,500.00	1,500.00	1,500.00
Expenses			
22510 - Contracted Services	1,000.00	1,000.00	1,000.00
25140 - Program Supplies	500.00	500.00	500.00
Expenses Total	1,500.00	1,500.00	1,500.00
52-56 - FCSS - Caring for Kids Total	-	-	-
52-57 - FCSS - FASD			
Revenues			
15300 - Fees for Service	-	-	-
18400 - Provincial Grant	4,410.00	4,410.00	4,410.00
Revenues Total	4,410.00	4,410.00	4,410.00
Expenses			
22510 - Contracted Services	4,410.00	4,410.00	4,410.00
Expenses Total	4,410.00	4,410.00	4,410.00
52-57 - FCSS - FASD Total	-	-	-
52-58 - FCSS - Youth Programming			

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
Expenses			
25100 - Supplies	-	-	-
Expenses Total	-	-	-
52-58 - FCSS - Youth Programming Total	-	-	-
53-01 - Westlock Place - Admin			
Revenues			
12600 - Rentals	203,184.00	203,184.00	203,184.00
19900 - Revenue Own Sources	28,000.00	28,000.00	28,000.00
Revenues Total	231,184.00	231,184.00	231,184.00
Expenses			
21100 - Salaried Wages	20,418.73	20,733.33	21,050.07
21420 - Benefits	4,358.79	4,457.27	4,565.56
22170 - Telephone / Cellphone	1,750.00	1,750.00	1,750.00
22320 - Professional Consulting&Legal	-	-	-
22720 - Damage Claims	-	-	-
22740 - Insurance	7,845.83	8,002.75	8,162.81
Expenses Total	34,373.35	34,943.35	35,528.44
53-01 - Westlock Place - Admin Total	196,810.65	196,240.65	195,655.56
53-02 - Westlock Place - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	16,479.28	16,775.50	17,117.29
21420 - Benefits	3,411.97	3,495.50	3,592.99
22150 - Freight / Courier	-	-	-
22510 - Contracted Services	20,070.00	20,070.00	25,070.00
22520 - Contracted Repairs Buildings	16,000.00	16,000.00	16,000.00
25100 - Supplies	6,000.00	6,000.00	6,000.00
25420 - Gas	11,194.94	11,306.89	11,419.96
25430 - Power	25,931.76	26,191.08	26,452.99
25440 - Utilities	24,021.00	24,261.21	24,503.82
28310 - Debenture Interest	28,796.26	26,500.95	24,107.00
Expenses Total	151,905.21	150,601.13	154,264.06
53-02 - Westlock Place - Buildings & Grounds Total	(151,905.21)	(150,601.13)	(154,264.06)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
56-01 - Cemetery - Admin			
Revenues			
14100 - Sale of General Services	6,300.00	6,300.00	6,300.00
14110 - Sale of Land	11,900.00	11,900.00	11,900.00
15270 - Development Permits	450.00	450.00	450.00
15300 - Fees for Service	1,400.00	1,400.00	1,400.00
Revenues Total	20,050.00	20,050.00	20,050.00
Expenses			
21100 - Salaried Wages	20,962.98	21,351.72	21,970.71
21420 - Benefits	4,593.89	4,711.43	4,872.50
22510 - Contracted Services	10,000.00	3,000.00	3,000.00
22740 - Insurance	113.63	115.90	118.22
25100 - Supplies	1,500.00	1,500.00	1,500.00
27600 - Transfer to Reserves	1,400.00	1,400.00	1,400.00
Expenses Total	38,570.50	32,079.06	32,861.43
56-01 - Cemetery - Admin Total	(18,520.50)	(12,029.06)	(12,811.43)
50 - Community Wellness Total Revenue	849,725.00	856,651.00	836,651.00
50 - Community Wellness Total Expense	860,887.81	860,588.28	845,618.67
Total 50 - Community Wellness	(11,162.81)	(3,937.28)	(8,967.67)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
60 - Planning & Development			
60-01 - Planning & Development - Admin			
Revenues			
14100 - Sale of General Services	600.00	500.00	500.00
14120 - Complaint Fees	500.00	900.00	900.00
15260 - Building Permits	40,000.00	75,000.00	75,000.00
15270 - Development Permits	6,500.00	9,000.00	9,000.00
15280 - Rezoning Permits	900.00	900.00	900.00
19400 - Transfer from Reserve	35,000.00	35,000.00	35,000.00
Revenues Total	83,500.00	121,300.00	121,300.00
Expenses			
21100 - Salaried Wages	284,007.13	290,439.14	297,034.59
21420 - Benefits	58,074.87	59,629.18	61,321.16
21430 - Training	5,000.00	5,000.00	5,000.00
22110 - Travel & Subsistence	4,500.00	4,500.00	4,500.00
22150 - Freight / Courier	-	-	-
22160 - Postage	100.00	100.00	100.00
22170 - Telephone / Cellphone	-	-	-
22210 - Adv/Subscriptions/Memberships	3,500.00	3,500.00	3,500.00
22300 - General Consulting	2,500.00	2,500.00	2,500.00
22320 - Professional Consulting&Legal	3,000.00	3,000.00	3,000.00
22330 - Engineering	10,000.00	10,000.00	10,000.00
22420 - Computers&Computer Maintenance	30,130.00	52,750.00	30,100.00
22430 - Office Equip Maintenance	-	-	-
22510 - Contracted Services	26,000.00	48,750.00	48,750.00
25100 - Supplies	2,500.00	2,500.00	2,500.00
25140 - Program Supplies	35,000.00	35,000.00	35,000.00
25240 - Consumable tools/Computers	-	-	-
Expenses Total	464,312.00	517,668.33	503,305.75
60-01 - Planning & Development - Admin Total	(380,812.00)	(396,368.33)	(382,005.75)
60-61 - Planning & Development - Subdivision			
Revenues			
15270 - Development Permits	6,000.00	4,000.00	4,000.00
Revenues Total	6,000.00	4,000.00	4,000.00
60-61 - Planning & Development - Subdivision Total	6,000.00	4,000.00	4,000.00
62-01 - Economic Development - Admin			
Revenues			
14100 - Sale of General Services	-	-	-
14850 - Sale of Goods	-	-	-
15220 - Licenses Business / Taxi	35,000.00	35,000.00	35,000.00
15221 - Non Res Business License	14,000.00	14,000.00	14,000.00
15222 - Hawker Business License	1,000.00	2,000.00	2,000.00
Revenues Total	50,000.00	51,000.00	51,000.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
Expenses			
21100 - Salaried Wages	61,256.19	62,199.99	63,150.20
21420 - Benefits	13,076.38	13,371.82	13,696.68
21430 - Training	500.00	500.00	500.00
22110 - Travel & Subsistence	1,000.00	1,000.00	1,000.00
22170 - Telephone / Cellphone	-	-	-
22210 - Adv/Subscriptions/Memberships	35,000.00	35,000.00	35,000.00
22420 - Computers&Computer Maintenance	-	-	-
22430 - Office Equip Maintenance	-	-	-
22510 - Contracted Services	5,000.00	5,000.00	5,000.00
22740 - Insurance	63.56	64.83	66.13
25100 - Supplies	11,000.00	12,000.00	13,000.00
25240 - Consumable tools/Computers	-	-	-
29600 - Public Relations	6,200.00	5,000.00	5,000.00
Expenses Total	133,096.13	134,136.63	136,413.01
62-01 - Economic Development - Admin Total	(83,096.13)	(83,136.63)	(85,413.01)
65-01 - Tourism - Admin			
Expenses			
21100 - Salaried Wages	-	-	-
21420 - Benefits	-	-	-
21430 - Training	1,500.00	500.00	1,500.00
22110 - Travel & Subsistence	1,200.00	900.00	1,200.00
22150 - Freight / Courier	200.00	200.00	200.00
22170 - Telephone / Cellphone	2,340.00	2,340.00	2,340.00
22210 - Adv/Subscriptions/Memberships	-	-	-
22510 - Contracted Services	19,800.00	19,800.00	19,800.00
25100 - Supplies	-	-	-
Expenses Total	25,040.00	23,740.00	25,040.00
65-01 - Tourism - Admin Total	(25,040.00)	(23,740.00)	(25,040.00)
66-01 - Land - Admin			
Revenues			
14110 - Sale of Land	480,000.00	-	-
Revenues Total	480,000.00	-	-
Expenses			
22210 - Adv/Subscriptions/Memberships	300.00	300.00	300.00
27600 - Transfer to Reserves	421,500.00	-	-
29900 - Other	58,500.00	-	-
Expenses Total	480,300.00	300.00	300.00
66-01 - Land - Admin Total	(300.00)	(300.00)	(300.00)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
69-01 - Building Maintenance - Admin			
Expenses			
21100 - Salaried Wages	148,313.53	150,979.52	154,055.65
21420 - Benefits	30,707.71	31,459.49	32,336.90
21430 - Training	1,000.00	1,000.00	1,000.00
22110 - Travel & Subsistence	500.00	500.00	500.00
22170 - Telephone / Cellphone	840.00	840.00	840.00
25100 - Supplies	300.00	300.00	300.00
25120 - Clothing Supplies	1,000.00	1,500.00	1,000.00
25240 - Consumable tools/Computers	4,800.00	2,300.00	2,300.00
Expenses Total	187,461.25	188,879.01	192,332.55
69-01 - Building Maintenance - Admin Total	(187,461.25)	(188,879.01)	(192,332.55)
60 - Planning & Development Total Revenue	619,500.00	176,300.00	176,300.00
60 - Planning & Development Total Expense	1,290,209.38	864,723.97	857,391.31
Total 60 - Planning & Development	(670,709.38)	(688,423.97)	(681,091.31)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
70 - Recreation and Culture			
70-01 - Recreation Admin - Admin			
Expenses			
21100 - Salaried Wages	96,577.79	98,065.80	99,563.93
21420 - Benefits	18,344.53	18,710.83	19,107.41
21430 - Training	3,200.00	3,200.00	3,200.00
22110 - Travel & Subsistence	4,700.00	4,700.00	4,700.00
22170 - Telephone / Cellphone	480.00	480.00	480.00
25100 - Supplies	-	-	-
27600 - Transfer to Reserves	50,300.00	50,300.00	50,300.00
Expenses Total	173,602.32	175,456.63	177,351.34
70-01 - Recreation Admin - Admin Total	(173,602.32)	(175,456.63)	(177,351.34)
72-01 - Spirit Centre - Admin			
Revenues			
14100 - Sale of General Services	48,000.00	48,000.00	48,000.00
14710 - Adult Rentals	-	-	-
14770 - Vending Sales	3,000.00	3,000.00	3,150.00
14820 - Season Passes/Tickets	189,000.00	189,000.00	189,000.00
14890 - Sign & Board Advertising	3,600.00	3,600.00	3,600.00
14895 - Marketing Sales	2,000.00	2,000.00	2,000.00
15600 - Penalties and Costs	-	-	-
15630 - Table & Chair Rentals	400.00	400.00	400.00
15700 - Insurance Proceeds	-	-	-
19940 - Donations	10,000.00	10,000.00	10,000.00
19950 - Other	-	-	-
19955 - Overages/Shortages	50.00	50.00	50.00
Revenues Total	256,050.00	256,050.00	256,200.00
Expenses			
21100 - Salaried Wages	692,904.22	709,375.01	726,897.21
21420 - Benefits	156,177.31	160,186.18	164,858.49
21430 - Training	12,145.00	8,825.00	9,055.00
22110 - Travel & Subsistence	11,550.00	9,850.00	9,925.00
22150 - Freight / Courier	2,000.00	2,000.00	2,000.00
22170 - Telephone / Cellphone	10,950.00	10,950.00	10,950.00
22210 - Adv/Subscriptions/Memberships	10,025.00	10,150.00	10,500.00
22430 - Office Equip Maintenance	3,535.00	3,570.35	3,606.05
22510 - Contracted Services	20,000.00	20,000.00	20,000.00
22600 - Rent or Rentals	6,240.00	6,240.00	6,240.00
22740 - Insurance	50,565.66	51,576.97	52,608.51
25100 - Supplies	4,875.00	4,875.00	9,875.00
25120 - Clothing Supplies	6,600.00	6,600.00	6,600.00
25140 - Program Supplies	2,250.00	2,250.00	2,400.00
28140 - Bank Charges	5,500.00	5,500.00	5,500.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
Expenses Total	995,317.19	1,011,948.50	1,041,015.27
72-01 - Spirit Centre - Admin Total	(739,267.19)	(755,898.50)	(784,815.27)
72-02 - Spirit Centre - Buildings & Grounds			
Expenses			
22440 - Security	7,600.00	7,700.00	7,700.00
22520 - Contracted Repairs Buildings	85,350.00	63,350.00	53,750.00
25100 - Supplies	20,000.00	25,500.00	34,600.00
25130 - Janitorial Supplies	22,500.00	22,500.00	23,600.00
25240 - Consumable tools/Computers	800.00	800.00	800.00
25420 - Gas	59,534.91	60,130.26	60,731.56
25430 - Power	116,899.81	118,626.28	120,370.02
25440 - Utilities	21,216.00	21,428.16	21,642.44
28310 - Debenture Interest	182,211.89	169,020.95	155,353.41
Expenses Total	516,112.61	489,055.65	478,547.43
72-02 - Spirit Centre - Buildings & Grounds Total	(516,112.61)	(489,055.65)	(478,547.43)
72-71 - Spirit Centre - Arena			
Revenues			
14100 - Sale of General Services	3,780.00	3,780.00	3,780.00
14700 - Youth Rentals	110,162.00	119,952.00	119,952.00
14710 - Adult Rentals	47,845.00	30,500.00	30,500.00
14720 - Facility Rental	11,500.00	11,500.00	11,500.00
14890 - Sign & Board Advertising	19,500.00	19,500.00	19,500.00
Revenues Total	192,787.00	185,232.00	185,232.00
Expenses			
22510 - Contracted Services	37,625.00	33,650.00	38,925.00
25230 - Equipment maintenance / parts	34,020.00	28,530.00	26,180.00
Expenses Total	71,645.00	62,180.00	65,105.00
72-71 - Spirit Centre - Arena Total	121,142.00	123,052.00	120,127.00
72-72 - Spirit Centre - Field House			
Revenues			
14700 - Youth Rentals	9,500.00	9,500.00	9,500.00
14710 - Adult Rentals	10,300.00	10,300.00	10,300.00
14830 - Clubs/Schools	6,000.00	6,000.00	6,000.00
Revenues Total	25,800.00	25,800.00	25,800.00
Expenses			
22520 - Contracted Repairs Buildings	1,500.00	1,500.00	1,500.00
25100 - Supplies	3,400.00	3,900.00	2,750.00
25390 - Bldg&Const materials/supplies	1,000.00	1,000.00	1,000.00
Expenses Total	5,900.00	6,400.00	5,250.00
72-72 - Spirit Centre - Field House Total	19,900.00	19,400.00	20,550.00
72-73 - Spirit Centre - Common Area			
Revenues			
14720 - Facility Rental	19,000.00	19,000.00	19,000.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
14750 - Rentals	8,200.00	8,200.00	8,200.00
14790 - Programs Youth	2,225.00	2,225.00	2,225.00
Revenues Total	29,425.00	29,425.00	29,425.00
72-73 - Spirit Centre - Common Area Total	29,425.00	29,425.00	29,425.00
72-74 - Spirit Centre - Fitness Room			
Expenses			
22510 - Contracted Services	4,750.00	15,150.00	5,000.00
25100 - Supplies	-	-	-
25130 - Janitorial Supplies	-	-	-
25230 - Equipment maintenance / parts	1,000.00	1,000.00	1,500.00
Expenses Total	5,750.00	16,150.00	6,500.00
72-74 - Spirit Centre - Fitness Room Total	(5,750.00)	(16,150.00)	(6,500.00)
72-75 - Spirit Centre - Curling Rink			
Revenues			
14710 - Adult Rentals	21,735.00	21,735.00	21,735.00
14730 - Curling Rink Rental	4,500.00	4,500.00	4,500.00
Revenues Total	26,235.00	26,235.00	26,235.00
Expenses			
22510 - Contracted Services	26,330.00	21,080.00	23,605.00
22520 - Contracted Repairs Buildings	6,850.00	6,850.00	6,850.00
25100 - Supplies	3,600.00	3,600.00	3,700.00
25420 - Gas	15,117.37	15,268.54	15,421.23
25430 - Power	28,329.55	28,612.85	28,898.98
25440 - Utilities	2,448.00	2,472.48	2,497.20
Expenses Total	82,674.92	77,883.87	80,972.41
72-75 - Spirit Centre - Curling Rink Total	(56,439.92)	(51,648.87)	(54,737.41)
72-76 - Spirit Centre - Jubilee Arena			
Expenses			
22510 - Contracted Services	2,050.00	2,050.00	2,050.00
25100 - Supplies	675.00	675.00	675.00
25420 - Gas	-	-	-
25430 - Power	8,170.00	8,251.70	8,334.22
25440 - Utilities	1,213.80	1,225.94	1,238.20
Expenses Total	12,108.80	12,202.64	12,297.42
72-76 - Spirit Centre - Jubilee Arena Total	(12,108.80)	(12,202.64)	(12,297.42)
72-78 - Spirit Centre - Facility Events			
Expenses			
25100 - Supplies	20,000.00	-	-
Expenses Total	20,000.00	-	-
72-78 - Spirit Centre - Facility Events Total	(20,000.00)	-	-
73-01 - Aquatic Centre - Admin			
Revenues			
12600 - Rentals	20,000.00	20,000.00	20,000.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
14200 - Sale of Materials	3,900.00	3,900.00	3,900.00
14770 - Vending Sales	2,000.00	2,000.00	2,000.00
14780 - Programs Adult	1,000.00	1,000.00	1,000.00
14790 - Programs Youth	-	-	-
14800 - Public Swimming	63,000.00	67,626.00	67,626.00
14810 - Lessons	65,000.00	72,020.00	72,020.00
14820 - Season Passes/Tickets	-	-	-
14830 - Clubs/Schools	36,376.00	40,000.00	40,000.00
14890 - Sign & Board Advertising	-	-	-
15630 - Table & Chair Rentals	-	-	-
18500 - Local Government Grant	309,582.00	309,582.00	309,582.00
19940 - Donations	8,150.00	8,150.00	8,150.00
19950 - Other	-	-	-
19955 - Overages/Shortages	50.00	50.00	50.00
Revenues Total	509,058.00	524,328.00	524,328.00
Expenses			
21100 - Salaried Wages	549,719.98	562,489.85	575,398.12
21420 - Benefits	108,711.75	111,780.67	115,159.69
21430 - Training	6,080.00	5,480.00	6,080.00
22110 - Travel & Subsistence	5,450.00	5,450.00	5,450.00
22150 - Freight / Courier	3,500.00	3,500.00	3,500.00
22170 - Telephone / Cellphone	8,170.00	8,170.00	8,170.00
22210 - Adv/Subscriptions/Memberships	2,000.00	2,000.00	2,000.00
22430 - Office Equip Maintenance	2,020.00	2,040.20	2,060.60
22510 - Contracted Services	2,500.00	2,500.00	2,500.00
22600 - Rent or Rentals	3,821.00	3,821.00	3,821.00
22740 - Insurance	9,164.03	9,347.31	9,534.26
25100 - Supplies	6,775.00	7,075.00	7,000.00
25120 - Clothing Supplies	4,910.00	4,910.00	5,000.00
25140 - Program Supplies	6,945.00	6,720.00	6,720.00
25160 - Cost of Goods Held for Resale	3,350.00	3,350.00	3,350.00
25230 - Equipment maintenance / parts	6,225.00	10,725.00	6,500.00
25240 - Consumable tools/Computers	-	-	-
28140 - Bank Charges	2,400.00	2,400.00	2,400.00
Expenses Total	731,741.76	751,759.03	764,643.68
73-01 - Aquatic Centre - Admin Total	(222,683.76)	(227,431.03)	(240,315.68)
73-02 - Aquatic Centre - Buildings & Grounds			
Expenses			
22150 - Freight / Courier	-	-	-
22440 - Security	550.00	550.00	550.00
22510 - Contracted Services	35,000.00	29,000.00	25,000.00
22520 - Contracted Repairs Buildings	26,350.00	38,850.00	30,350.00
25100 - Supplies	13,000.00	13,000.00	13,000.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
25130 - Janitorial Supplies	10,000.00	10,000.00	10,000.00
25310 - Chemicals and Salts	24,000.00	24,000.00	24,000.00
25380 - Hardware/plumbing/electrical	35,000.00	35,000.00	35,000.00
25420 - Gas	65,612.67	68,288.80	68,971.69
25430 - Power	75,315.18	78,088.33	78,869.21
25440 - Utilities	32,538.00	32,863.38	33,192.01
Expenses Total	317,365.85	329,640.51	318,932.91
73-02 - Aquatic Centre - Buildings & Grounds Total	(317,365.85)	(329,640.51)	(318,932.91)
73-79 - Aquatic Centre - Rec Room			
Revenues			
14720 - Facility Rental	12,000.00	16,000.00	16,000.00
Revenues Total	12,000.00	16,000.00	16,000.00
Expenses			
22210 - Adv/Subscriptions/Memberships	500.00	500.00	500.00
25100 - Supplies	500.00	1,500.00	500.00
Expenses Total	1,000.00	2,000.00	1,000.00
73-79 - Aquatic Centre - Rec Room Total	11,000.00	14,000.00	15,000.00
74-01 - Programming - Admin			
Revenues			
14780 - Programs Adult	44,800.00	44,800.00	44,800.00
14790 - Programs Youth	22,025.00	22,025.00	22,025.00
18300 - Federal Grant	2,300.00	2,300.00	2,300.00
19940 - Donations	-	-	-
Revenues Total	69,125.00	69,125.00	69,125.00
Expenses			
21100 - Salaried Wages	100,409.13	103,118.18	105,527.35
21420 - Benefits	20,240.60	20,905.67	21,584.98
22380 - Programs Adult	36,700.00	36,700.00	37,200.00
22510 - Contracted Services	6,000.00	6,000.00	6,000.00
22600 - Rent or Rentals	4,900.00	4,900.00	5,000.00
25140 - Program Supplies	800.00	800.00	1,000.00
25150 - Program Supplies-Youth	16,000.00	16,000.00	16,200.00
Expenses Total	185,049.73	188,423.84	192,512.32
74-01 - Programming - Admin Total	(115,924.73)	(119,298.84)	(123,387.32)
75-01 - Special Events - Admin			
Revenues			
14200 - Sale of Materials	-	-	-
14720 - Facility Rental	-	-	-
18300 - Federal Grant	2,500.00	2,500.00	2,500.00
19940 - Donations	-	-	-
Revenues Total	2,500.00	2,500.00	2,500.00
Expenses			
22510 - Contracted Services	16,100.00	16,100.00	16,100.00

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
22740 - Insurance	500.00	500.00	500.00
25100 - Supplies	9,300.00	9,300.00	9,400.00
27500 - Other Local Government Payment	-	-	-
Expenses Total	25,900.00	25,900.00	26,000.00
75-01 - Special Events - Admin Total	(23,400.00)	(23,400.00)	(23,500.00)
77-01 - Parks and Green Spaces - Admin			
Revenues			
18400 - Provincial Grant	-	-	-
19940 - Donations	-	-	-
Revenues Total	-	-	-
Expenses			
21430 - Training	4,400.00	1,650.00	3,000.00
22110 - Travel & Subsistence	1,450.00	300.00	500.00
22210 - Adv/Subscriptions/Memberships	425.00	425.00	425.00
22740 - Insurance	1,242.66	1,267.51	1,292.86
Expenses Total	7,517.66	3,642.51	5,217.86
77-01 - Parks and Green Spaces - Admin Total	(7,517.66)	(3,642.51)	(5,217.86)
77-02 - Parks and Green Spaces - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	94,986.56	96,693.97	98,664.07
21420 - Benefits	11,947.98	12,299.72	12,710.47
22150 - Freight / Courier	-	-	-
22170 - Telephone / Cellphone	580.00	580.00	580.00
22510 - Contracted Services	109,000.00	74,000.00	74,000.00
25100 - Supplies	20,040.00	16,090.00	11,740.00
25430 - Power	1,141.07	1,152.48	1,164.00
25440 - Utilities	1,040.40	1,050.80	1,061.31
Expenses Total	238,736.01	201,866.98	199,919.85
77-02 - Parks and Green Spaces - Buildings & Grounds Total	(238,736.01)	(201,866.98)	(199,919.85)
78-01 - Campground - Admin			
Revenues			
14720 - Facility Rental	35,000.00	35,000.00	35,000.00
Revenues Total	35,000.00	35,000.00	35,000.00
Expenses			
22150 - Freight / Courier	-	-	-
25100 - Supplies	-	-	-
Expenses Total	-	-	-
78-01 - Campground - Admin Total	35,000.00	35,000.00	35,000.00
78-02 - Campground - Buildings & Grounds			
Expenses			
22510 - Contracted Services	3,500.00	3,500.00	3,500.00
25100 - Supplies	5,820.00	8,220.00	3,000.00
25420 - Gas	1,226.08	1,238.34	1,250.72

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
25430 - Power	4,251.33	4,293.84	4,336.78
25440 - Utilities	6,007.80	6,067.88	6,128.56
Expenses Total	20,805.21	23,320.06	18,216.06
78-02 - Campground - Buildings & Grounds Total	(20,805.21)	(23,320.06)	(18,216.06)
79-01 - Rec Park Sport Fields - Admin			
Revenues			
14720 - Facility Rental	1,058.00	1,058.00	1,058.00
Revenues Total	1,058.00	1,058.00	1,058.00
79-01 - Rec Park Sport Fields - Admin Total	1,058.00	1,058.00	1,058.00
79-02 - Rec Park Sport Fields - Buildings & Grounds			
Expenses			
22510 - Contracted Services	4,500.00	4,500.00	4,500.00
25100 - Supplies	13,925.00	17,925.00	11,125.00
25230 - Equipment maintenance / parts	500.00	500.00	500.00
25420 - Gas	1,192.78	1,204.71	1,216.76
25430 - Power	1,034.62	1,044.97	1,055.42
25440 - Utilities	1,428.00	1,442.28	1,456.70
Expenses Total	22,580.40	26,616.96	19,853.88
79-02 - Rec Park Sport Fields - Buildings & Grounds Total	(22,580.40)	(26,616.96)	(19,853.88)
80-01 - Museums - Admin			
Expenses			
22740 - Insurance	4,100.67	4,182.68	4,266.33
27500 - Other Local Government Payment	15,000.00	15,000.00	15,000.00
Expenses Total	19,100.67	19,182.68	19,266.33
80-01 - Museums - Admin Total	(19,100.67)	(19,182.68)	(19,266.33)
80-02 - Museums - Buildings & Grounds			
Expenses			
22440 - Security	540.00	540.00	540.00
22520 - Contracted Repairs Buildings	2,500.00	2,500.00	2,500.00
25100 - Supplies	1,000.00	1,000.00	1,000.00
25130 - Janitorial Supplies	-	-	-
Expenses Total	4,040.00	4,040.00	4,040.00
80-02 - Museums - Buildings & Grounds Total	(4,040.00)	(4,040.00)	(4,040.00)
81-01 - Library - Admin			
Revenues			
14720 - Facility Rental	87,360.00	87,360.00	87,360.00
Revenues Total	87,360.00	87,360.00	87,360.00
Expenses			
22170 - Telephone / Cellphone	1,181.70	1,181.70	1,181.70
22210 - Adv/Subscriptions/Memberships	22,400.00	22,736.00	23,077.04
22600 - Rent or Rentals	-	-	-
22740 - Insurance	4,265.26	4,350.57	4,437.58
27500 - Other Local Government Payment	165,648.00	167,304.48	168,977.52

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
Expenses Total	193,494.96	195,572.75	197,673.84
81-01 - Library - Admin Total	(106,134.96)	(108,212.75)	(110,313.84)
81-02 - Library - Buildings & Grounds			
Expenses			
21100 - Salaried Wages	24,144.93	24,578.94	25,079.73
21420 - Benefits	6,322.88	6,444.77	6,592.22
22440 - Security	540.00	540.00	540.00
22520 - Contracted Repairs Buildings	13,000.00	11,000.00	19,000.00
22600 - Rent or Rentals	42.00	42.00	42.00
25100 - Supplies	2,000.00	2,000.00	2,000.00
25130 - Janitorial Supplies	2,000.00	2,000.00	2,000.00
25420 - Gas	9,372.50	9,466.23	9,560.89
25430 - Power	10,617.57	10,723.75	10,830.99
25440 - Utilities	6,324.00	6,387.24	6,451.11
Expenses Total	74,363.89	73,182.94	82,096.94
81-02 - Library - Buildings & Grounds Total	(74,363.89)	(73,182.94)	(82,096.94)
70 - Recreation and Culture Total Revenue	1,246,398.00	1,258,113.00	1,258,263.00
70 - Recreation and Culture Total Expense	3,724,806.97	3,696,425.55	3,716,412.54
Total 70 - Recreation and Culture	(2,478,408.97)	(2,438,312.55)	(2,458,149.54)

2020 - 2022 Adopted Operating Budget

Account Description	2020 Budget	2021 Budget	2022 Budget
Total Revenues	18,052,601.99	17,837,298.54	17,959,849.99
Total Expenses	18,052,601.99	17,837,298.54	17,959,849.99
Total	-	-	-
Non-Cash Budget Transaction:			
Amortization	2,802,930.00	2,802,930.00	2,802,930.00
Grand Total	(2,802,930.00)	(2,802,930.00)	(2,802,930.00)